

Social

Innovation Management Summary

Basic approach

The Daigas Group views technology as the foundation for its corporate competitiveness and views research and development as one of its most important strategies for differentiating itself from the competition. We also recognize that proactively leveraging digital technology for our business, creating innovative services, evolving data management, and reforming business processes will lead to improved business competitiveness.

While providing a stable supply of city gas in the Kansai region, the Group has expanded its business into peripheral areas and developed together with the region by working on research, development, and practical application of various new technologies that lead to comfortable lives and development of business for our customers.

To attain sustainable development and growth that address the needs of the environment and society, the Group will create new value and provide a wider range of services and new technologies to customers in collaboration with various stakeholders. In the Medium-Term Management Plan 2026, we have positioned maintaining and improving the soundness and flexibility of management foundation and co-creating advanced, diverse solutions that meet customer values as our material issues to accelerate initiatives.

Theme	Items to be addressed	Specific initiatives		
Promoting business transformation with DX ➡ P.80	<ul style="list-style-type: none">• New service development• Operational process innovation• DX promotion structure enhancement <hr/> <div>Materiality</div> Maintain and improve the soundness and flexibility of management foundation <hr/>	<div>Policy and promotion system</div> <p>We aim to become a “corporate group capable of keeping on changing” to continue providing value amid rapid change in society and the working environment as well as changes in customer values. We will proactively leverage digital technology, which is progressing rapidly, for our business and accelerate both value provision through new service creation and productivity improvement through operational process innovation.</p> <p>From April 2022, the DX Committee, a corporate committee, performs cross-organizational coordination and promotion of DX for the entire Daigas Group. Moreover, in April 2026 we established the AI Promotion Team within the DX Strategy Department to respond to the rapidly advancing use of AI.</p> <p>In FY2026, we promoted company-wide efforts for the creation of new services, and among others, we hosted “Daigas Group D-1 Grand Prix,” an internal event that aims to accelerate AI and DX initiatives.</p> <div>Initiatives undertaken in FY2026</div> <ul style="list-style-type: none">• Created new customer experience• Held “Daigas Group D-1 Grand Prix”• Worked on operational innovation by promoting the use of SaaS and generative AI• Developed DX human resources (DX core staff: 310 employees) <div>KPIs based on the materiality</div> <div>FY2026 materiality result</div> <table><tr><td>Recruitment of DX core staff</td><td>310 employees</td></tr></table> <hr/>	Recruitment of DX core staff	310 employees
Recruitment of DX core staff	310 employees			
Research and development/ intellectual property ➡ P.83	<ul style="list-style-type: none">• Research and development of technologies that contribute to achieving carbon neutrality• Technology development to ensure stable energy supply and safety• Research and development for the creation of new businesses• Securing and utilizing intellectual property rights <hr/>	<div>Policy and promotion system</div> <p>We aim to realize a carbon neutral society and promote research and development of technologies to ensure a stable energy supply and safety as well as to create new businesses. Based on the rules and regulations related to technological development, we make decisions on the implementation of technological development, allocate appropriate budgets according to the importance of the theme, and follow up on progress at the time of implementation.</p> <div>Initiatives undertaken in FY2026</div> <ul style="list-style-type: none">• Promoted research and development, including that of methanation, to achieve carbon neutrality• Continued to promote technological development to ensure and improve safety, and research and development to create new businesses• Secured and utilized intellectual property rights in conjunction with business and technology development strategies• Promoted the commercialization of natural material-derived ketone body OKETOA® and antimicrobial and antivirus agent TioClean®. <hr/>		
Creating new businesses ➡ P.84	<ul style="list-style-type: none">• Commercialization of the Daigas Group’s proprietary technologies• Development of new businesses through cooperation with diverse partners <hr/> <div>Materiality</div> Co-create advanced, diverse solutions that meet customer values <hr/>	<div>Policy and promotion system</div> <p>We will commercialize the Daigas Group’s proprietary technologies and seek to create new businesses by combining our strengths with other companies’ technologies and services. We thus aim to increase the Group’s earnings, and contribute to resolving social issues. Starting in FY2025, we further strengthened the new business creation functions of the Next-Generation Business HQ and worked to create new businesses through co-creation with various organizations and external stakeholders.</p> <div>Initiatives undertaken in FY2026</div> <ul style="list-style-type: none">• Promoted open innovation activities that actively integrate and utilize Osaka Gas’s technologies and needs and external parties’ technologies and ideas• Developed the AI-based composition estimation system to promote DX in the manufacturing industry• Created new businesses, such as those related to EVs, with partners <div>KPIs based on the materiality</div> <div>FY2026 materiality result</div> <table><tr><td>Creation of innovation</td><td>Social implementation of diverse new services in the digital, energy, and environment domains</td></tr></table>	Creation of innovation	Social implementation of diverse new services in the digital, energy, and environment domains
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Promoting Business Transformation with DX

Principle and Outline

We aim to become a “corporate group capable of keeping on changing” to continue providing value amid rapid change in society and the working environment as well as changes in customer values. We will proactively leverage digital technology, which is progressing rapidly, for our business and accelerate innovative service creation, data management evolution, and operational process innovation.

We will change our business operations to enable them to respond rapidly and flexibly to any changes to enhance productivity dramatically to create value sustainably for realizing Medium-Term Management Plan 2026 and Long-Term Management Vision 2030.

In the new age in which both our customers and services rapidly change, we will aim for transformation of the business itself and for innovation as a corporate group that can keep on changing by revising constantly and flexibly our business model, operations, rules, and systems, which used to be taken for granted.

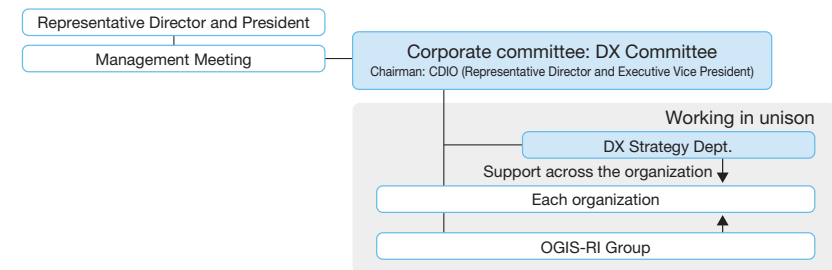
To make a major transformation to realize our vision, we will work on building a promotion system driven by top management, strengthening human resources development, demonstrating the comprehensive strength of the Daigas Group, including OGIS-RI Co.,Ltd., and building alliances with our partner companies.

DX Promotion System

In April 2026, to realize “what we aim to be,” accelerate business and system transformation, respond to rapid advancements in the use of AI, and ensure appropriate response to IT governance, we split off the DX Strategy Department from the Corporate Planning Headquarters and set up the AI Promotion Team within the DX Strategy Department. We also appointed a CDIO* (Representative Director and Executive Vice President) to further enhance our expertise in advancing DX and enable us to respond swiftly to changes in the external environment. We also established the DX Committee as a corporate committee to perform cross-organizational coordination and promotion of DX (business transformation utilizing digital technology) for the entire Daigas Group from the perspective of alignment with the business, IT and financial strategies, etc., and we aim to realize the group-wide vision and transform the business.

* Chief Digital & Information Officer

DX Promotion System



DX Strategy

1 New Service Development

We will provide 1-to-1 communication that proposes optimal services at optimal timings for customers, and maximize value in the energy value chain.

2 Operational Process Reform

By incorporating SaaS¹, generative AI, and other digital technologies into business operations, we will ensure greater operational efficiency and in turn make room for exploring new value and deepening our highly specialized operations. We are gradually incorporating AI into our call centers and other existing businesses and driving productivity improvements.

¹ SaaS: A service that allows users to use software via a network, such as the internet

3 DX Promotion Structure Enhancement

By strengthening our collaboration with OGIS-RI Co., Ltd., which is in charge of the IT solution business, as well as developing core DX personnel and reinforcing our organizational structure, we are promoting company-wide DX activities and fostering a culture of transformation.

What We Aim To Be “A Corporate Group Capable of Keeping on Changing” Daigas Group’s DX Strategy



Key Initiatives

The Daigas Group is driving forward initiatives in line with its DX strategy. In order to promote employee understanding, the progress, results, etc. of specific initiatives are communicated through the internal portal website.

① New Service Development

Creation of new customer experience

We are moving forward with company-wide initiatives to promote new service development, including a project involving employees from residential business divisions, which perform customer-facing activities, the DX Strategy Department, which promotes DX, and OGIS-RI Co., Ltd. In FY2026, in addition to accelerating company-wide efforts to develop new services*, we also proceeded with initiatives to strengthen the LNG and power value chain.

Looking ahead, we will proceed with the creation of a mathematical optimization model and system development to maximize value.

* Please see P.85 for examples of FY2026 activities in the new service development.

② Operational Process Reform

Transforming employee experience through Daigas X (Daigas transformation)

Daigas X, in full-scale operation since FY2024, rolls out activities that aim to enable diverse human resources to take on challenges, keep learning, and grow, as well as to let us speedily explore and deepen our understanding of unprecedented changes. Discussions were also held in each organization on where they aim to be and what actions to take, in light of the situation of each organization and on the frontline. A total of 4,400 employees participated in the discussions. Information was shared on initiatives that are producing results, such as the utilization of IT tools to accumulate knowledge across organizational boundaries. Further, in FY2026, we held an internal event, “Daigas Group D-1 Grand Prix.” We received entries from around 780 groups across the Group, and the event included presentations on diverse initiatives including operational improvements using generative AI, DX achievements by graduates of our talent development programs, and operational reforms from each organization. The event helped to promote group-wide DX initiatives and the use of AI.



Scene from the D-1 Grand Prix

System reform

In addition to introducing SaaS, which contributes to operational efficiency improvement, we are moving forward with the introduction of generative AI environments where information security is guaranteed, as well as productivity improvement in our existing businesses through the use of autonomous AI. Moreover, in June 2026, we developed the WAAAP*, a proprietary AI-driven development platform designed to streamline the entire system development process from planning to development, testing and operation, and promote in-house production. As a result, we have confirmed reductions of up to approximately 60% in development time and up to approximately 70% in development costs.

In the future, we will extend the use of WAAAP beyond new system development to include the renewal of existing systems and business process automation, aiming to enhance and streamline operations across the Company.

* Whole AI Agentic Automated Platform

③ DX Promotion Structure Enhancement

Promotion structure that aims to integrate business with digital

In FY2026, we held lectures and dialogue sessions for management led by external speakers, and hosted training programs for managers. We also provided e-learning and other learning opportunities for all employees to enable them to recognize the risks of AI and ensure it can be used appropriately. We also enhanced the development of DX core staff, who play a core role in DX promotion. By implementing a development program that includes lectures, OJT, and feedback interviews and taking other measures, we have developed a total of approximately 310 DX core staff members as of March 2026. In addition, we offered a self-learning support program on DX for all employees, and approximately 700 employees took the program.

Furthermore, OGIS-RI Co., Ltd. offers DX Practical Training, which is a service where IT professionals work together with organizations to help resolve issues. More than 100 cases a year were submitted for consultation. There was a case where using IT tools in answering inquiries halved the hours spent on the task. The training also functions as an opportunity to gain experience on DX while implementing the transformation. With these initiatives, we aim to build a system where top-down and bottom-up approaches create synergy.

Development Program by Job Level

Job level	Development program
Management	<ul style="list-style-type: none"> Lectures by and dialogues with external experts (approx. 20 participants)
Managers	<ul style="list-style-type: none"> Rollout of videos and textbooks to gain basic knowledge, group training for part of managers
DX core staff	<ul style="list-style-type: none"> Development program including lectures, OJT, and interviews (developed a total of approx. 310 employees)
All employees	<ul style="list-style-type: none"> E-learning, courses for obtaining qualifications Share lectures for the management Offer a self-learning support program that mainly consists of online learning

Key Initiatives

Implementation of Grid Storage Battery Business That Incorporates Operational Optimization Logic

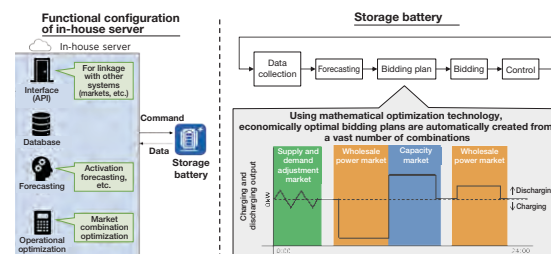
Osaka Gas launched its grid storage battery business in 2025 with Senri Grid Storage Co., Ltd., which it established jointly with ITOCHU Corporation and Tokyo Century Corporation.

As the introduction of renewable energy accelerates, storage batteries that can compensate for fluctuations in renewable energy output are becoming more important. This business involves installing grid storage batteries (rated output 11,000 kW, rated capacity 23,000 kWh) on vacant land of the Senri Supply Station owned by Osaka Gas Network Co., Ltd. Using the electricity trading expertise we have cultivated, we will make transactions with three electricity markets (the wholesale electricity market,¹ the balancing market,² and the capacity market³), thereby contributing to the stabilization of the grid.

The operation optimization logic that forms the core of our grid storage battery business incorporates bidding optimization and control optimization logic that we have developed using the mathematical analysis capabilities and systems development capabilities that we have cultivated over the years. This logic automatically calculates and makes plans for the timing and amount of charging and discharging in the wholesale electricity market using a mathematical programming optimization algorithm, and we have implemented the system on our in-house server that we built internally.

Moreover, in September 2025, we also introduced this control system and logic at the Takeo Grid Storage, a facility that we jointly invested in alongside Mizuho Leasing Company, Limited, JFE Engineering Corporation, and Kyushu Steel Corporation.

We will continue to apply the know-how gained from this project to storage batteries installed with renewable energy facilities, EV batteries, and storage batteries installed at customer's sites, with the aim of expanding the scale of the entire storage battery business.



1 A market operated by Japan Electric Power Exchange to trade electric energy (kWh)

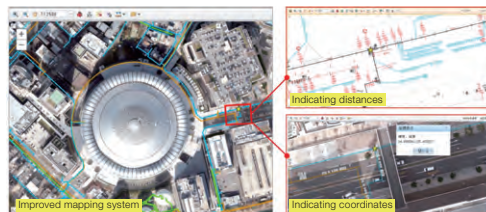
2 A market where general electricity transmission and distribution operators efficiently procure and operate the regulating reserve (ΔkW) for frequency regulation and supply and demand adjustment services through the market

3 A market for efficiently securing the overall supply capacity (kW) in Japan into the future

Digital Utilization in Gas Supply Equipment Management

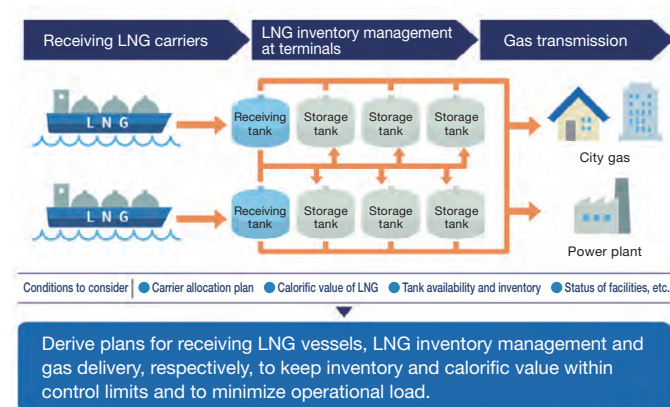
Since the gas supply business involves a great deal of on-site work, including gas pipe installation, maintenance and management, and safety monitoring, and involves an extremely large number of employees and partner companies, we are promoting the use of digital technology for the purpose of future efficient business operation, improvement of safety quality, and securing of technology and expertise.

We are operating a mapping system that displays and manages information on gas supply equipment on a map, including the location of approximately 60,000 km of gas pipes and the history of past gas works and works accepted from other companies, and using this information as the basis for various operations related to gas supply. By managing absolute coordinates based on latitude and longitude coordinates, we increased the accuracy of information on the location of gas pipes, which was previously handled based on relative distances to buildings and other structures.



DX in Gas Production Process—Optimization of LNG Tank Operation Planning

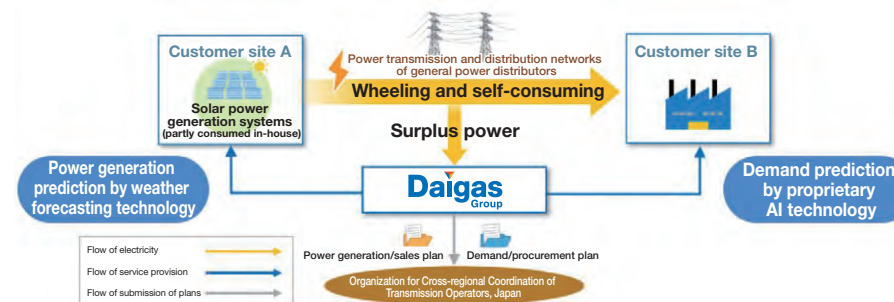
Once LNG is delivered to a manufacturing plant, it is stored in tanks and then delivered according to demand, which requires appropriate heating value management and inventory control. The formulation of the tank operation plan requires expertise of skilled personnel since complex equipment configurations, operational constraints, city gas demand and various other factors need to be considered. We are working to optimize tank operation planning, using this expertise and mathematical programming.



AI-Based Self-Wheeling Scheme for Renewable Electricity

—Implementation of supply and demand management service for self-wheeling, using a solar power generation system—

As one of our carbon neutralization solutions for corporate customers, we are proposing a new electricity scheme using renewable energy, which is greatly affected by weather conditions, by using the weather forecasting technology and AI developed independently by Osaka Gas for output and demand prediction to improve accuracy.



Research and Development/Intellectual Property

Principle and Outline

The Daigas Group consider research and development to be one of the most important growth strategies for the Group. In addition to ensuring and improving safety, we are conducting research and development aimed at improving operational efficiency and reducing equipment-related costs through the use of digital technology, improving customer convenience, and enhancing the sophistication of existing services. We are also engaged in research and development for the creation of new businesses and research and development that contributes to the realization of carbon neutrality.

Furthermore, we regard intellectual property rights as an important management resource and are actively working to secure and utilize the rights in conjunction with our business and technology development strategies. We are also actively working to promote comprehensive collaboration with universities to create innovation through industry-academia collaboration, and integrate and use the Group's proprietary technologies with those of external parties. By doing so, we are actively promoting "open innovation" activities aimed at accelerating and streamlining development and creating new technologies and products.

Reward System for Inventors

Osaka Gas has an invention achievement reward system in which inventors who have made significant contributions to its business are rewarded in order to motivate employees to invent and encourage intellectual property activities.

We disclose the results of the review of achievement rewards on the internal portal site, and respond to inquiries and opinions from employees regarding the results of the review, in an effort to operate the system in a fair and transparent manner.

Comprehensive Collaboration with Universities

Osaka Gas believes that it is important to innovate through industry-academia collaboration, and is therefore undertaking comprehensive collaborations with Kyoto University and the Research Center for Advanced Science and Technology, the University of Tokyo.

In March 2022, we concluded an organization-based¹ comprehensive collaboration agreement with Kyoto University aimed at building broader collaboration toward achieving carbon neutrality and training young researchers in the medium to long term. In the following year, we established an Industry-Academia Collaborative Research Department on Kyoto University's Katsura Campus as a hub for industry-academia collaborative research, which does basic research in fields such as methanation technology.

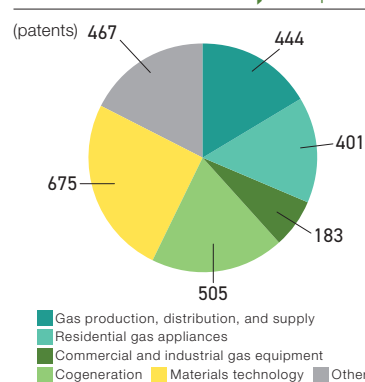
We have concluded a comprehensive collaboration agreement with the Research Center for Advanced Science and Technology, the University of Tokyo,² with the aim of solving social issues by creating research and development themes that we could not achieve alone, and by nurturing researchers and building networks through exchanges between the two parties.

¹ The purpose is to promote large-scale collaborative research. It is not limited to specific research fields or researchers, but rather aims to explore new themes of future social value and make new innovations from a variety of research fields, from the humanities and social sciences to the natural sciences.

² This is the newest attached research institute at the University of Tokyo. Since it was established in 1987, it has been conducting interdisciplinary research activities that transcend the boundaries between the humanities and sciences under six categories: materials, environment and energy, information, biomedical chemistry, barrier-free access, and social sciences.

■ Patent Portfolio by Business Type (Group)

Fiscal year ended March 31, 2026 **2,675** patents



Initiatives for Commercialization

Promoting the commercialization of natural material-derived ketone body OKETOA® by utilizing it for health foods, etc.

Taking advantage of its proprietary fermentation technology cultivated through biogas manufacturing and development and other businesses, Osaka Gas succeeded in mass-producing ketone body D-β-hydroxybutyric acid (D-BHB) by fermentation for the first time in the world. We worked on the manufacturing and achieved the commercialization of natural material-derived ketone body OKETOA®.

Ketone bodies are produced in the body as an energy source when sugar, utilized as an energy source in the body, becomes depleted (when carbohydrate intake is restricted).

Recently, D-BHB has been shown to be an alternative energy source to sugar and to elicit various physiological effects, and it is attracting attention around the world as a raw material for supplements, etc. We are promoting the use of D-BHB for a wide range of products, including cosmetic raw materials, health foods, and supplements.

■ Production flow of natural material-derived ketone body OKETOA®

Production method for natural material-derived OKETOA® D-BHB



Can be used in various product formats such as drinks, foods, and supplements



Promoting the commercialization of antimicrobial and antivirus agent TioClean®

By introducing additives to the Company's proprietary photocatalysts that take advantage of technology developed for solar power generation, we have succeeded in the development of antimicrobial and antivirus agent TioClean®, which demonstrate high antimicrobial and antivirus properties and are easy to use.

There is a demand for antimicrobial and antivirus agents that are highly transparent, well adhere to the base material, and demonstrate antimicrobial and antivirus properties in a wide range of environments. TioClean® offers all of these properties.

We will roll it out to be used for furniture and other home equipment and various equipment for public, medical, nursing care, and other facilities, where there is demand for antimicrobial and antivirus properties, as well as for medical equipment and hygiene products.

New Businesses Creation

Principle and Outline

The Daigas Group has expanded its business domains to the Urban Development Business, Materials Solutions Business, and Information Solutions Business by taking advantage of technologies and strengths nurtured in the energy business and creating products and services that help resolve issues customers are facing. We will continue to work on the creation of new businesses, aiming to facilitate the Group's sustainable growth and contribute to the resolution of social issues.

Open Innovation Activities



Open innovation refers to an efficient approach used to seek solutions outside the company to the problems that Osaka Gas is unable to solve independently, with the aim of creating new value. Osaka Gas has pioneered this approach since 2009. Our efforts have led to the building and expansion of a network of partnerships (Open Innovation Platform) with universities, public research institutes, small enterprises, large corporations, ventures and overseas companies.

To find outside partners to work with, we have revealed details of our technology to-do list, something we have rarely done in the past, in order to solicit promising technical ideas from outside parties. After we launched full-fledged open innovation activities in FY2010, we have achieved many matchmaking opportunities. Some cases have actually led to commercialization and practical applications.

For example, we are creating new value by combining our technologies and needs with external technologies and ideas, including gas pipe patrols using in-vehicle AI cameras to automatically identify construction sites, the use of drone technology for facility inspections, and the expansion of new businesses in the EV field.

The task ahead is to introduce some of the efficient technologies that we obtained externally, and together with our alliance partners, actively promote the creation of new R&D themes and creation of new businesses through the Open Innovation Platform.

Developing new EV-related businesses with partners

Expanding the use of EVs along with providing carbon neutral power sources is positioned as an effective means to achieve carbon neutrality by 2050. Against such backdrop, Osaka Gas is driving forward new initiatives, including capital and business alliances in the EV-related field with REXEV Co., Ltd., NEXT-e Solutions Inc., folofly Inc., and Terra Motors Corporation¹.

Specifically, we are considering business in a variety of fields through the alliance with these companies, such as utilizing EVs for the adjustment of power supply and demand and car sharing, converting mobility-derived reused storage batteries to grid storage batteries², utilizing commercial EVs in the car leasing business, and proposing and developing EV charging infrastructure.

In addition, one of our Group companies, Daigas Energy Co., Ltd., launched in November 2023 the D-Charge service, where the company provides EV charging solutions that combine the installation of EV chargers with energy management³ to commercial and industrial customers without any initial investment.

D-Charge offers both fast and regular chargers and meets the needs for base charging⁴ and destination charging⁵. In accordance with customer needs, the service can also incorporate D-Green⁶, which supplies electricity from 100% renewable energy sources.

¹ The company renamed to Terra Charge Corporation in February 2024.

² Grid-scale battery storage systems connected directly to the power grid to help stabilize the grid by storing surplus electricity and discharging it when needed.

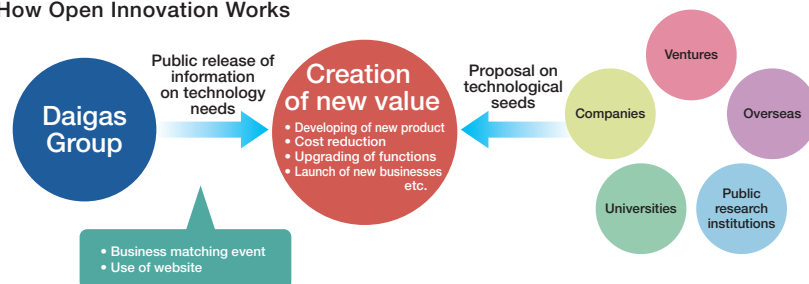
³ Cutting peak power use and shifting peak power loads to reduce the impact of EV charger use on power demand.

⁴ Charging at the base for the vehicle, such as home or company parking lots.

⁵ Charging at the destination, such as commercial facilities, while staying there.

⁶ Tariff for the supply of electricity from 100% renewable energy sources.

How Open Innovation Works



Developed the AI-based composition estimation system to promote DX in manufacturing industry

By combining AI with the near-infrared spectroscopy analysis technology* we have accumulated to date, we have developed the AI-based composition estimation system (the "system") to enable the stable manufacturing of high-quality products.

The manufacturing industry in Japan is facing increasingly severe labor shortages due to a declining population, as well as a lack of successors to skilled workers. The system, independently developed by the Company, quantifies the state of raw materials, manufactured products, and other items, understanding of which conventionally relied on workers' intuition and experience. By controlling production equipment based on this data, the system enables stable manufacturing of products. The system also facilitates the digital transformation for the frontlines of production by automating time-consuming and resource-intensive process management.

Moving forward, the system will be offered by Osaka Gas's two sales partners: NOMURA JIMUSHO, INC., a trading company that offers and proposes unique technologies, products, and services from around the world, and Fujiwara Techno-Art Co., Ltd., a brewing machinery manufacturer that focuses on fermentation and brewing technologies, including *koji* production, and has an impressive delivery track record in Japan and overseas.

We will continue to actively conclude sales partnership agreements with external partners who have expertise in different industries. By delivering our sensing technologies to as many sites as possible, we will roll out solutions that support DX and sustainable growth of Japan's manufacturing industries as a whole.

* A method of irradiating a target object with near-infrared light and identifying and quantifying its components based on the degree of light absorption

Creating new business related to carbon neutrality

Osaka Gas is promoting technology evaluation and project development in collaboration with overseas startups. In October 2024, we invested in Koloma, Inc. ("Koloma"), a U.S. startup engaged in the exploration, development, and production of natural hydrogen¹.

The widespread adoption and utilization of carbon-free hydrogen and its derivatives, such as e-methane and ammonia, are crucial for achieving carbon neutrality by 2050, a goal set by over 120 countries and regions worldwide.

Koloma aims to commercialize natural hydrogen using its own data. We will work with the company to promote the production and use of natural hydrogen, which is expected to be an inexpensive and clean source of hydrogen.

In addition, in November 2024, we invested in FPR Energy Limited ("FPR Energy"), an Australian startup engaged in the development of next generation concentrated solar thermal system (CST). Going forward, we will collaborate with FPR Energy to commercialize its technology and aim to contribute to the decarbonization of industrial heat demands. The CST system is being developed as a next-generation clean energy technology that efficiently converts sunlight into thermal energy for storage and supply, using a thermal medium that absorbs solar energy and stores it as heat, and the heat and steam generated from it can be used in various industrial and utility applications. FPR Energy was established in 2023 as a startup to implement the next generation of concentrating solar thermal technology developed at Australia's leading scientific research organization, the Commonwealth Scientific and Industrial Research Organization (CSIRO), into society. FPR Energy has already completed a 1 MWt² scale demonstration and plans to develop the technology and optimize the operating system to scale up to 50 MWt by the end of 2026.

1 Natural hydrogen is found in natural deposits (areas where specific resources or minerals are concentrated in underground rocks) located hundreds to thousands of meters underground. Its existence has been confirmed in various parts of the world, and development has been progressing in recent years, mainly in the United States and Australia. Some already established oil and natural gas drilling technologies can be used to extract natural hydrogen, and since greenhouse gas emissions from production are expected to be smaller, natural hydrogen, which is cost-effective and environmentally friendly, is expected to contribute to realizing a carbon-neutral society.

2 MWt stands for megawatt of thermal energy, which indicates the capacity to collect and store 3,600 MJ of thermal energy per hour.

Creation of Innovation (FY2026 Results)

The Daigas Group is working to commercialize technologies it has cultivated, and also aims to create new businesses by combining the technologies and services of other companies with the strengths of the Group.

Major social implementation examples

- Launched DaigasID to enable the use of the Daigas Group's various digital services through a single ID
- Launched a multiple moving quote service to enable users to compare and request quotes online from multiple moving companies
- Started offering home routers that enable easier Internet access without the need for installation work
- Developed the AI-based composition estimation system using sensing technologies (See the left column)
- Started a business for the creation and sale of credits generated from paddy fields under the Joint Crediting Mechanism (JCM) (□□ P.50)
- Established a control system for storage batteries (□□ P.82)