



Corporate Data

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Financial Data

		FY2017	FY2018	FY2019	FY2020	FY2021	FY2022 ¹	FY2023 ¹	FY2024 ¹	FY2025 ¹	FY2026 ¹
Financial Information											
Net sales	million yen	1,183,846	1,296,238	1,371,863	1,368,689	1,364,106	1,591,120	2,275,113	2,083,050	2,069,019	2,030,302
Operating profit	million yen	97,250	78,118	67,977	83,792	112,491	99,201	60,001	172,553	160,731	174,809
Ordinary profit	million yen	96,276	77,087	63,103	86,018	127,752	113,525	75,649	226,563	189,647	204,522
Profit attributable to owners of parent	million yen	61,271	37,724	33,601	41,788	80,857	130,421	57,110	132,679	134,414	152,751
Total assets ^{2,3}	million yen	1,886,577	1,897,230	2,029,722	2,140,482	2,313,357	2,588,086	2,819,589	2,980,127	3,200,525	3,321,405
Net assets ³	million yen	991,870	1,028,799	1,035,044	1,027,667	1,114,597	1,296,089	1,417,178	1,604,992	1,739,291	1,854,028
Shareholders' equity ³	million yen	961,905	999,569	1,004,340	997,492	1,081,881	1,271,617	1,391,421	1,577,512	1,688,794	1,806,042
Cash flows from operating activities	million yen	148,801	168,731	65,116	182,892	219,797	145,350	33,572	312,609	283,681	340,740
Cash flows from investing activities	million yen	(137,527)	(110,456)	(204,192)	(232,266)	(198,354)	(152,163)	(203,938)	(215,944)	(255,626)	(241,852)
Cash flows from financing activities	million yen	(50,530)	(51,591)	85,262	79,272	(1,636)	(30,479)	119,617	(110,123)	(34,085)	(129,177)
Free cash flow (Cash flows from operating activities + Cash flows from investing activities)	million yen	11,274	58,274	(139,076)	(49,374)	21,443	(6,813)	(170,365)	96,665	28,055	98,888
Investment amount	million yen	134,046	115,494	210,164	225,896	221,383	209,261	237,249	239,588	283,125	283,320
Capital expenditures for quality improvement	million yen	48,253	42,191	44,205	57,498	68,873	67,931	65,019	73,367	73,706	79,851
Investment for business growth	million yen	85,792	73,303	165,958	168,398	152,510	141,329	172,229	166,220	209,419	203,468
Per Share Information⁴											
Earnings per share (EPS)	yen	147.29	90.71	80.80	100.50	194.48	313.69	137.39	320.60	333.31	391.15
Net assets per share (BPS)	yen	2,312.68	2,403.68	2,415.37	2,399.06	2,602.18	3,059.40	3,347.34	3,857.51	4,254.13	4,705.00
Dividends	yen	50.0	50.0	50.0	50.0	52.5	57.5	60.0	82.5	95.0	120.0
Key Ratios											
EBITDA (Operating profit + Depreciation + Amortization of goodwill + Share of profit of entities accounted for using equity method)	million yen	188,403	167,100	159,916	180,943	227,554	220,946	192,754	328,101	308,934	333,887
Shareholders' equity ratio ⁵ (Shareholders' equity / Total assets (as of the end of the fiscal year))	%	51.0	52.7	49.5	48.9	50.5	52.5	52.5	55.9	55.5	57.0
D/E ratio ⁵ (Interest-bearing debts / Shareholders' equity (as of the end of the fiscal year))		0.56	0.50	0.64	0.67	0.60	0.54	0.60	0.51	0.50	0.45
Return on equity (ROE) (Profit attributable to owners of parent / Average shareholders' equity during the fiscal year)	%	6.6	3.8	3.4	4.2	7.8	11.0	4.3	8.9	8.2	8.7
Return on invested capital (ROIC)	%	—	—	—	—	6.2	7.1	2.7	7.0	5.4	5.8

¹ Prepared under the "Regulations Concerning the Terminology, Forms and Preparation Methods of Consolidated Financial Statements" (1976, Ministry of Finance Ordinance No. 28) since the year ended March 31, 2023. Figures for FY2022 are on a retrospective basis. Tax effect accounting calculations for FY2023 were done on a group tax sharing basis.

² "Partial Amendments to Accounting Standard for Tax Effect Accounting" (Accounting Standards Board of Japan (ASBJ) Statement No. 28, February 16, 2018) have been applied from the beginning of FY2019. Key management indicators for FY2018 are calculated by retroactively applying the above accounting standard.

³ Items relating to the balance sheet are as at end-March of each year

⁴ Calculated in consideration of share consolidation.

⁵ Calculated without 50% of issued hybrid bonds as equity

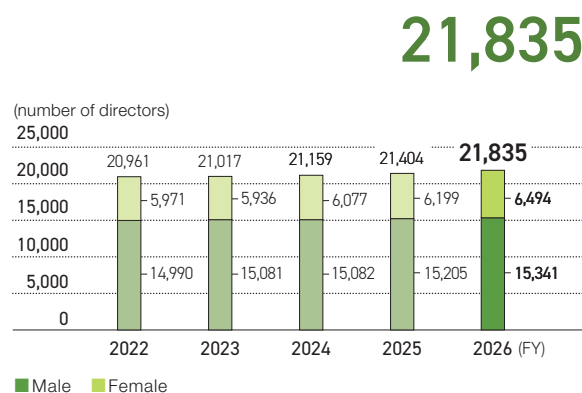
Non-Financial Data

For detailed non-financial data,
please visit our website.



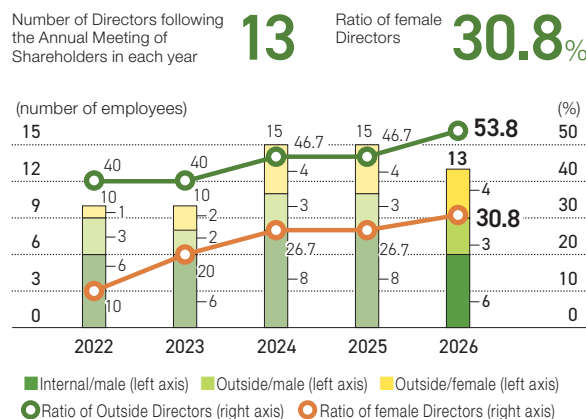
Sustainability of the Daigas Group

Number of employees (Group) Fiscal year ended March 31, 2026



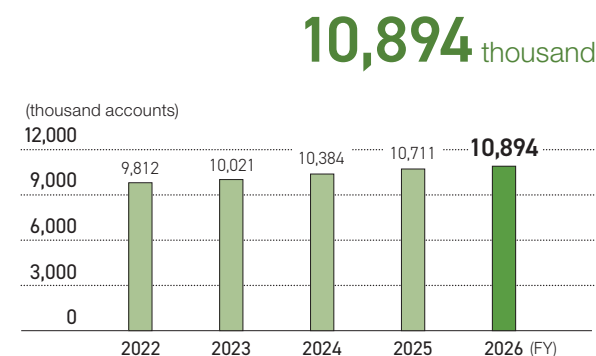
Number of Directors of Osaka Gas

In June 2024, we transitioned to a company with an Audit and Supervisory Committee and strengthened the supervisory function of the Board of Directors.



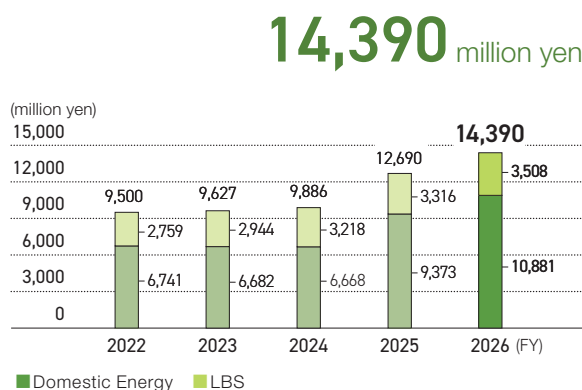
Customer accounts Fiscal year ended March 31, 2026

Growth in city gas and LPG, the acquisition of electricity customers through alliances, and stronger proposals for lifestyle-related services are driving steady progress toward our FY2031 target.



R&D expenses Fiscal year ended March 31, 2026

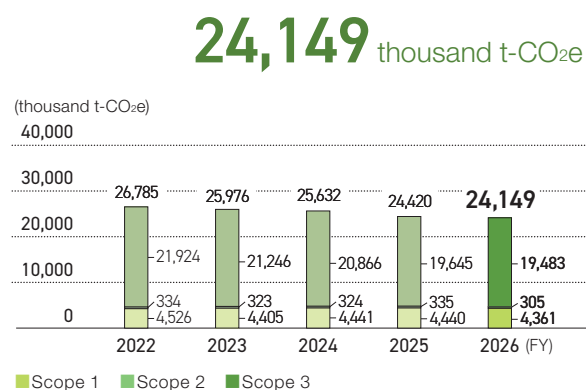
We focused on research and development aimed at carbon neutrality, including e-methane.



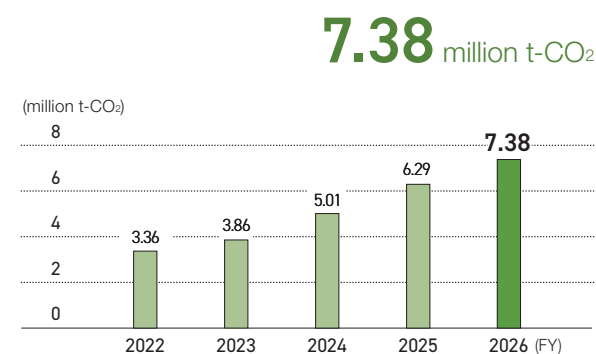
Greenhouse gas emissions (Group) Fiscal year ended March 31, 2026

The Group has set a goal of achieving carbon neutrality by 2050.

We are also making steady progress toward our FY2031 targets for reducing CO₂ emissions into society through the operation of natural gas power generation overseas and renewable energy power generation in Japan.



Avoided emissions Fiscal year ended March 31, 2026



Company Data As of March 31, 2026

Company Data

Name	Osaka Gas Co., Ltd.
Head office	4-1-2, Hiranomachi, Chuo-ku, Osaka
Representative	Masataka Fujiwara, Representative Director and President
Establishment	April 10, 1897
Commencement of operations	October 19, 1905
Capital	132,166.66 million yen
Number of employees	21,835 (consolidated)

Investor Information

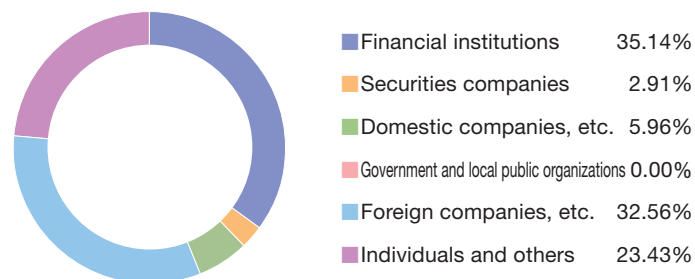
Common stock	Authorized: 700,000,000 shares Issued: 397,881,800 shares
Listing of shares	Tokyo Stock Exchange
Securities code	9532
Number of shareholders (as of March 31, 2026)	87,172
Stock transaction units	100 shares
Independent certified public accountants	KPMG AZSA LLC
Transfer agent	Sumitomo Mitsui Trust Bank, Limited

Major Shareholders

Shareholder	Number of shares (Thousands)	Shareholding ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust a/c)	56,774	14.79
Custody Bank of Japan, Ltd. (Trust a/c)	18,992	4.95
Nippon Life Insurance Company	13,469	3.51
Resona Bank, Ltd.	10,555	2.75
STATE STREET BANK AND TRUST COMPANY 505001	8,777	2.29
MUFG Bank, Ltd.	8,391	2.19
Meiji Yasuda Life Insurance Company	5,838	1.52
JP MORGAN CHASE BANK 385781	5,191	1.35
Toyu-kai (Osaka Gas Employees Shareholding Association)	4,686	1.22
GOVERNMENT OF NORWAY	4,660	1.21

Note: The number of treasury shares (as of March 31, 2026) is excluded from the total number of shares issued in calculating the shareholding ratios. The number of treasury shares does not include 45,700 shares of the company's stock held by a trust related to the employee stock incentive plan.

Shareholders by Type



Stock Price Range



We have established a dedicated page for investors on our website, and update it on a timely basis.

Daigas Group investor relations web page: <https://www.daigasgroup.com/en/ir/>

● For inquiries about this report, please contact:

✉ E-mail: keiri@osakagas.co.jp

● Please note that we do not accept files attached to inquiry emails, including image files.



External Evaluation

Inclusion in SRI Indices

Osaka Gas was included in the following socially responsible investment (SRI) indices, Morningstar Japan ex-REIT Gender Diversity Tilt Index as of June 30, 2026. Osaka Gas has been selected as a constituent of all six ESG indices for Japanese equities used by the Government Pension Investment Fund (GPIF).



FTSE JPX Blossom Japan Sector Relative Index¹



FTSE JPX Blossom Japan Index.²



FTSE4Good Index Series³



MSCI SELECTION INDEXES⁴

2026 CONSTITUENT MSCI JAPAN ESG SELECT LEADERS INDEX

MSCI Japan ESG Select Leaders Index⁴

2026 CONSTITUENT MSCI NIHONKABU ESG SELECT LEADERS INDEX

MSCI Nihonkabu ESG Select Leaders Index⁴

2026 CONSTITUENT MSCI JAPAN EMPOWERING WOMEN INDEX (WIN)

MSCI Japan Empowering Women Index⁴



S&P/JPX Carbon Efficient Index



Sompo Sustainability Index

¹ FTSE Russell confirms that Osaka Gas has been independently assessed according to the index criteria, and has satisfied the requirements to become a constituent of the FTSE JPX Blossom Japan Sector Relative Index. The FTSE JPX Blossom Japan Sector Relative Index is used by a wide variety of market participants to create and assess responsible investment funds and other products.

² FTSE Russell confirms that Osaka Gas has been independently assessed according to the index criteria, and has satisfied the requirements to become a constituent of the FTSE JPX Blossom Japan Index. Created by the global index and data provider FTSE Russell, the FTSE JPX Blossom Japan Index is designed to measure the performance of companies demonstrating specific Environmental, Social and Governance (ESG) practices. The FTSE JPX Blossom Japan Index is used by a wide variety of market participants to create and assess responsible investment funds and other products.

³ Osaka Gas announces it has been included in the FTSE4Good Index Series. Created by the global index and data provider FTSE Russell, the FTSE4Good Index Series is designed to measure the performance of companies demonstrating strong Environmental, Social and Governance (ESG) practices. The FTSE4Good indexes are used by a wide variety of market participants to create and assess responsible investment funds and other products. FTSE Russell evaluations are based on performance in areas such as Corporate Governance, Health & Safety, Anti-Corruption and Climate Change. Businesses included in the FTSE4Good Index Series meet a variety of environmental, social and governance criteria.

⁴ The inclusion of Osaka Gas Co., Ltd. in any MSCI Index, and the use of MSCI logos, trademarks, service marks or index names herein, do not constitute a sponsorship, endorsement or promotion of Osaka Gas Co., Ltd. by MSCI or any of its affiliates. The MSCI Indexes are the exclusive property of MSCI. MSCI and the MSCI Indexes names and logos are trademarks or service marks of MSCI or its affiliates.

External Evaluation of Sustainability Activities

Third-party organization	Evaluation of our company
CDP Climate Change 2025	•Leadership A- •Selected for the Supplier Engagement A List
Ministry of the Environment Eco-First Program	Certified as an Eco-First Company Press release
Ministry of Economy, Trade and Industry and Nippon Kenko Kaigi 2026 Outstanding Organizations of KENKO Investment for Health Program	Certified as a 2026 White 500 company
Ministry of Economy, Trade and Industry FY2025 Next Nadeshiko: Companies Supporting Dual Careers and Co-parenting	Selected as Next Nadeshiko company
Toyo Keizai Inc. CSR Ranking 2026	30th (of approx. 1,656 companies)
Ministry of the Environment ESG Finance Awards Japan	Bronze Award in the Environmentally Sustainable Company Category
Ministry of the Environment Nationally Certified Sustainably Managed Natural Sites	•Senboku LNG Terminal: Certified in the second half of FY2024 •Himeji LNG Terminal: Certified in the first round of FY2025