

Key Highlights of Integrated Report 2026 / Positioning of Our Reports and Disclosures

Navigation buttons:



Back to the top page



Link to a related page in the report



Link to an external website



Vision of the Daigas Group

Value Creation Story

Growth Strategies and Practices

Corporate Governance

Corporate Data

Key Highlights of Integrated Report 2026

For this report, we have incorporated feedback from investors and other stakeholders, improving the overall structure and enhancing the content, mainly in the following respects, to convey the Daigas Group's story of sustainable value creation more clearly.

1 Leaner structure that highlights our value creation story

Previously, our approach focused on comprehensive disclosure, but this time we have focused instead on our growth story. We have significantly condensed the report from 89 pages last year to 60 pages, and by separating detailed data out into other media, we have clarified the role of each communication channel and improved readability.

2 Passion and strong commitment of top management

As we mark the 120th anniversary of our founding, the Message from the CEO conveys our history of challenges and evolution through which we have continued to advance with the times and society, as well as our commitment to "Service First," our corporate motto and the enduring foundation of our business activities. The message demonstrates our firm resolve to drive business growth while fulfilling our responsibility to ensure stable supply.

3 Expanded coverage of our future-oriented growth strategies

Rather than simply reporting on our recent performance, we have focused on our medium- to long-term strategies and our future direction. In addition to providing a deeper look at our initiatives to achieve carbon neutrality and our business strategies for each segment, we map out a path to sustainable value creation. This path also encompasses human capital strategy and digital transformation, which are vital for the success of these efforts.

4 Honest dialogue with capital markets and governance enhancement

We have again included "Dialogue between Outside Directors and Institutional Investors." This year, the dialogue saw candid discussion on themes such as "optimizing the business portfolio" and "balancing capital efficiency with our public interest mission," and demonstrated our commitment to enhancing the effectiveness of corporate governance and the transparency of management.

Positioning of Our Reports and Disclosures

The Daigas Group strives to communicate with our stakeholders and deepen their understanding of the Group by proactively providing a broad range of information through various communication channels.

Financial Information and Business Strategies



INTEGRATED REPORT

Brings together the Group's value creation story, growth strategies, materiality, and key financial and non-financial information (updated annually)

Website



Investor Relations

Provides information on the Group's management strategies, financial results, databases, etc. (updated as needed)

- Management vision / business plans
- Financial statements
- Financial highlights (database)
- Latest IR news



Securities Report



Annual Meeting of Shareholders



Business Report

Non-Financial and Sustainability Information

Website



Sustainability Website

Provides detailed and up-to-date information on the Group's sustainability activities (updated as needed)

- CEO's Commitment
- Materiality
- Sustainability activities
- Latest topics
- ESG data
- External evaluation / initiatives and organizations the Daigas Group participates in



Sustainability Report



Provides information on the Group's sustainability activities, including biodiversity, human rights, and information security (updated annually)

Sustainability activities not covered in the Integrated Report are included in the Sustainability Report (scheduled for publication in September 2026)



Corporate Governance Report



Human Capital Report