

# Roadmap to Realizing Our Long-Term Management Vision

In 2017, the Daigas Group formulated our Long-Term Management Vision for FY2031.3, with the aim of becoming “an innovative energy & service company that continues to be the first choice of customers,” and achieving carbon neutrality (“CN”) by 2050. In order to realize the Long-Term Management Vision, we formulated a Medium-term Management Plan, and, in light of the risk of a decrease in gas sales volume due to population decline, full energy liberalization, and other factors, we have strengthened our financial base and expanded new businesses through investments aimed at business growth. Since FY2018.3, the International Energy business and Life and Business Solutions (LBS) business have steadily grown, improving cash flow and strengthening our business portfolio. In response to the major environmental change that is the acceleration of the trend towards CN, the Group will contribute to society and to achieving carbon neutrality in energy through the spread of renewable energy and the development of e-methane technology. We will work to ensure sustainable business growth and profits by responding quickly and flexibly to the development, power generation, and advanced use of natural gas during the transition period.

