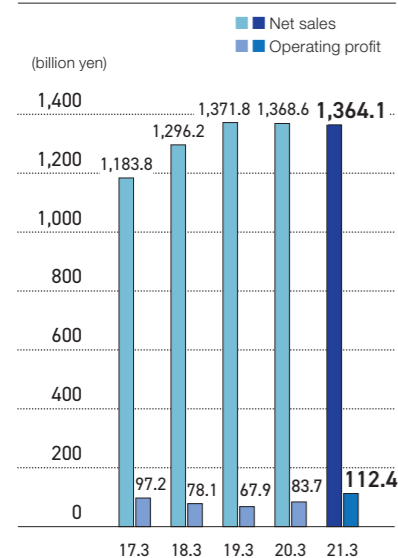


Financial Data

Net sales / Operating profit

Fiscal year ended March 31, 2021

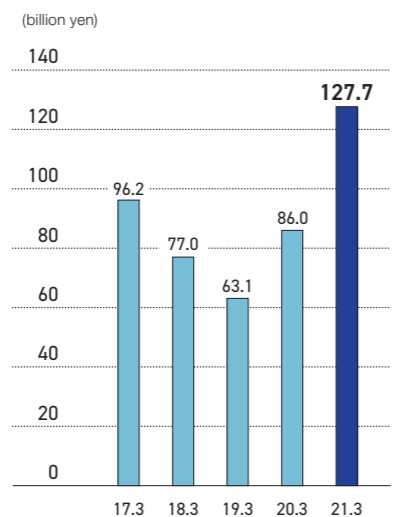
Net sales **¥1,364.1 billion** Operating profit **¥112.4 billion**



Ordinary profit

Fiscal year ended March 31, 2021

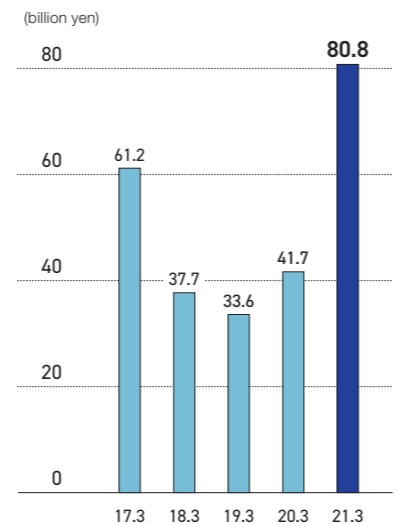
¥127.7 billion



Profit attributable to owners of parent

Fiscal year ended March 31, 2021

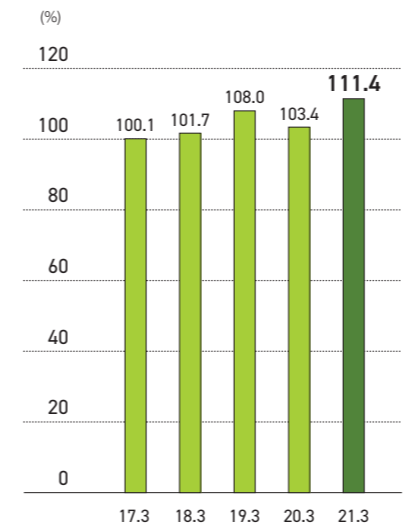
¥80.8 billion



Total shareholder return*1

Fiscal year ended March 31, 2021

111.4%

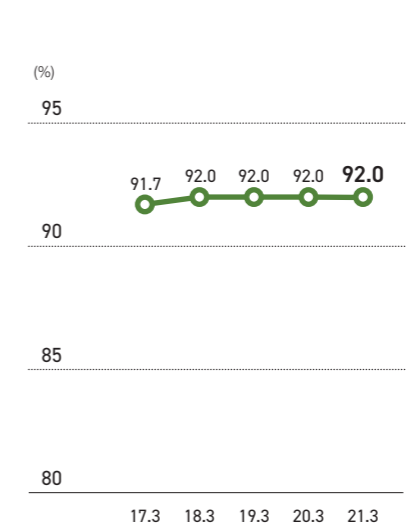


*1 Calculated based on data as of the end of March 2016

Customer satisfaction (overall satisfaction*2) (Osaka Gas)

Fiscal year ended March 31, 2021

92.0%

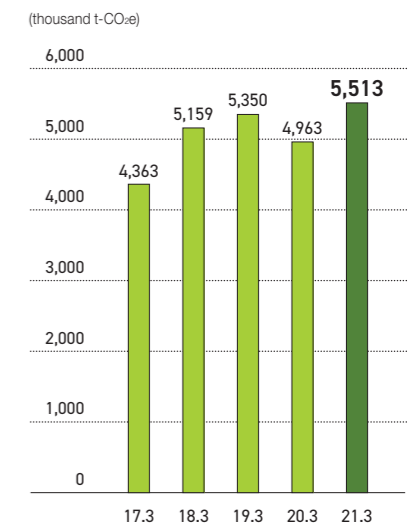


*2 Percentage of evaluations in the highest two ranks of a six-rank scale regarding customer satisfaction levels in seven areas of operation that have direct interaction with customers (opening gas valves, appliance repairs, appliance sales with installation, periodic safety inspections (gas facility surveys), telephone support (customer center), emergency safety calls, expired meter replacements)

Greenhouse gas emissions*3

Fiscal year ended March 31, 2021

5,513 thousand t-CO₂e

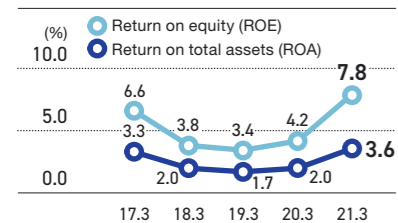


*3 Scope 1 and 2

Return on equity (ROE)

Return on total assets (ROA)*

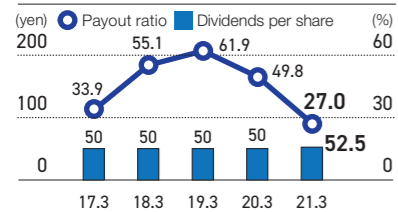
Fiscal year ended March 31, 2021
 ROE **7.8%** ROA **3.6%**



* Calculated taking in account of "Partial Amendments to Accounting Standard for Tax Effect Accounting"

Payout ratio / Dividends per share*

Fiscal year ended March 31, 2021
 Payout ratio **27.0%** Dividends per share **¥52.5**

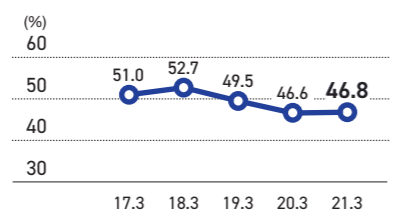


* Taking into account the effects of the 1-for-5 stock consolidation

Shareholders' equity ratio*

As of March 31, 2021

46.8%

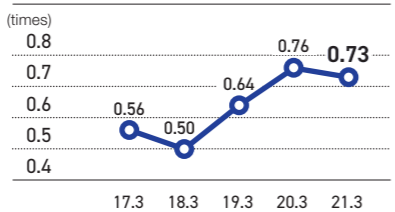


* Calculated taking in account of "Partial Amendments to Accounting Standard for Tax Effect Accounting"

Debt equity ratio

As of March 31, 2021

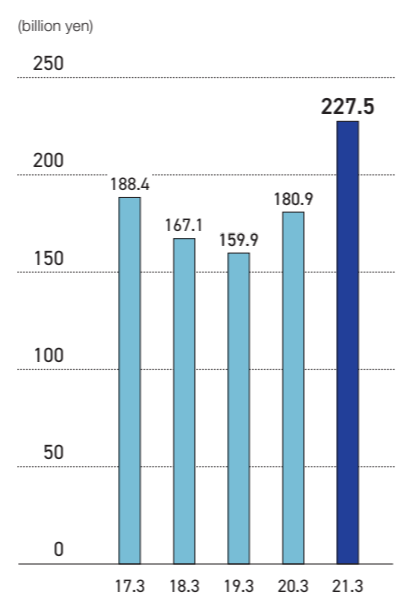
0.73 times



EBITDA

Fiscal year ended March 31, 2021

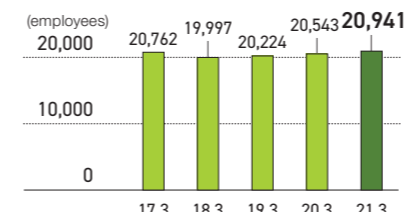
¥227.5 billion



Number of employees

As of March 31, 2021

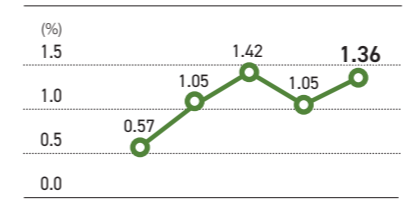
20,941



Job turnover rate (Osaka Gas employees under age 50)

Fiscal year ended March 31, 2021

1.36%

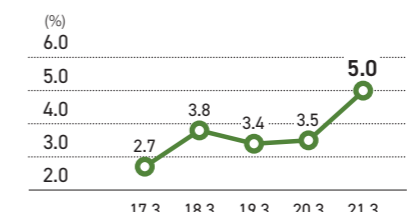


Percentage of women in managerial positions (Osaka Gas)

As of March 2021

Target 5.0% by 2020 **5.0%**

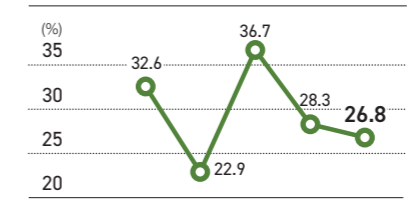
* Increased due to the impact of the Group reorganization in April 2020



Percentage of women in new recruits for career-track positions (Osaka Gas)

Fiscal year ended March 31, 2021

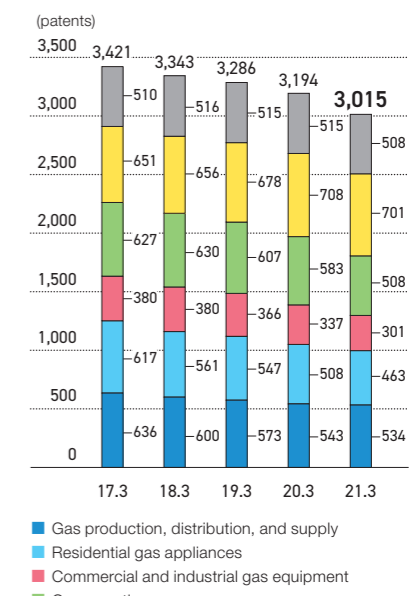
26.8%



Patent portfolio by business type

Fiscal year ended March 31, 2021

3,015 patents



■ Gas production, distribution, and supply
 ■ Residential gas appliances
 ■ Commercial and industrial gas equipment
 ■ Cogeneration
 ■ Materials technology
 ■ Other