

# Creating Value for a Sustainable Future

We aim to solve various issues in building a sustainable society by taking on new challenges as well as existing ones while thereby achieving further growth of the Daigas Group.

We focus our efforts on creating “value for a sustainable future” with our stakeholders by utilizing our strengths in developing solutions and innovations, and share the achievements with our stakeholders.

We aim to be an “innovative energy and service company that continues to be the first choice of customers” while striving to make contributions to achieving a sustainable society.



## Outline of the Daigas Group

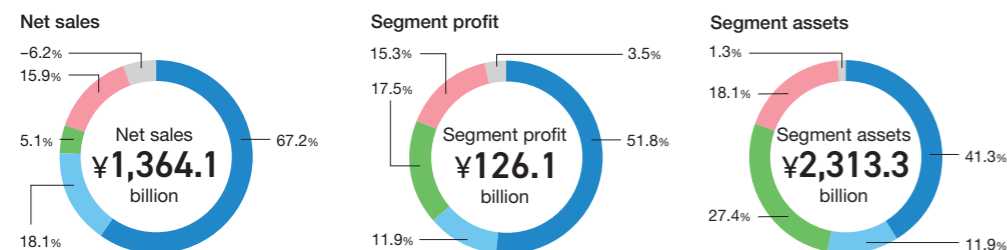
### Corporate Profile of Osaka Gas Co., Ltd. (As of March 31, 2021)

Head Office	4-1-2, Hiranomachi, Chuo-ku, Osaka 541-0046, Japan
Date of Establishment	April 10, 1897
Date of Founding	October 19, 1905
Net Sales <sup>*1</sup>	[Non-consolidated] ¥1,053.5 billion [Consolidated] ¥1,364.1 billion
Ordinary Profit <sup>*1</sup>	[Non-consolidated] ¥73.0 billion [Consolidated] ¥127.7 billion
Profit <sup>*1</sup>	[Non-consolidated] ¥54.6 billion [Consolidated] ¥80.8 billion <sup>*2</sup>
Share Capital	¥132,166 million
Number of Employees	[Non-consolidated] 3,203 (including executive officers, directors and temporary employees, and excluding employees temporarily transferred to affiliated companies) [Consolidated] 20,941

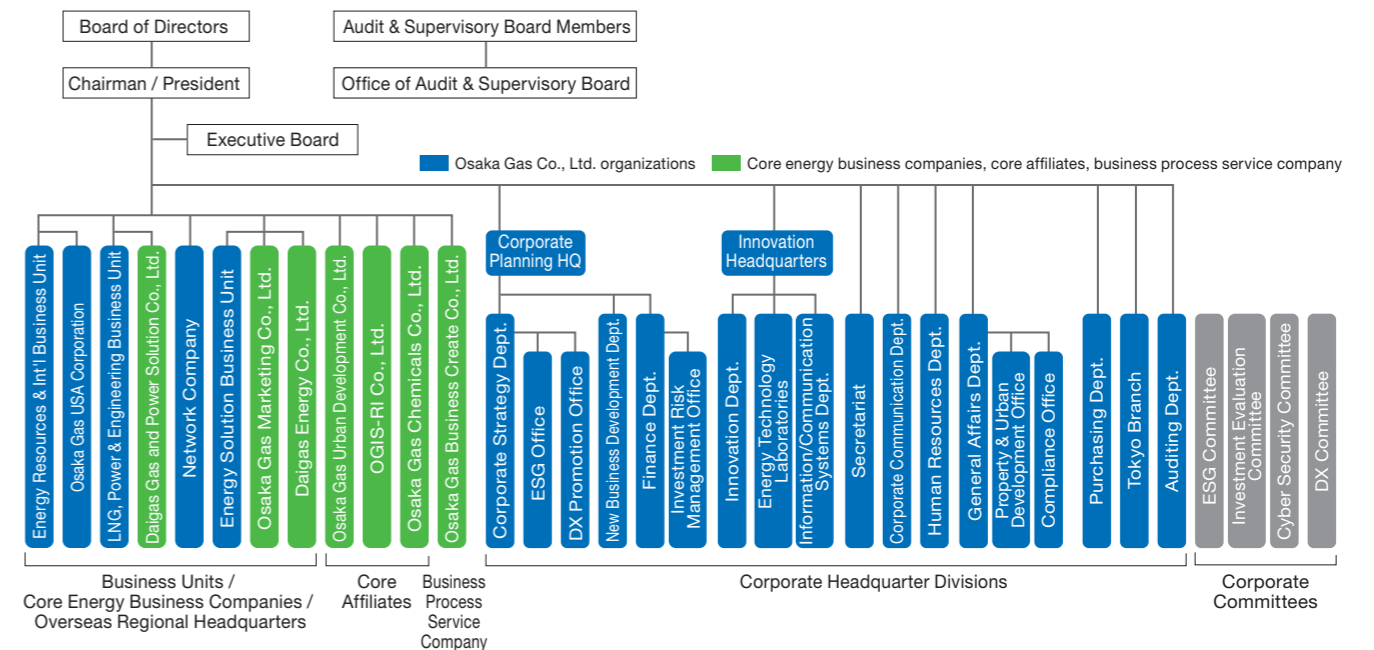
<sup>\*1</sup> Fiscal year ended March 31, 2021  
<sup>\*2</sup> Profit attributable to owners of parent

### Main Business Lines of the Daigas Group (As of March 31, 2021)

Business segments	Main business lines
Domestic Energy / Gas	Production, supply and sale of city gas, sale of gas appliances, gas pipe installation, sale of LNG and LPG, sale of industrial gas
Domestic Energy / Electricity	Power generation, sale of electricity
International Energy	Development of and investment regarding oil and natural gas, energy supply, LNG transport
Life & Business Solutions	Development and leasing of real estate properties, information-processing services, sale of fine materials and carbon material products



### Daigas Group Organization (As of April 1, 2021)



# Daigas Group's Values

The “Daigas Group Corporate Principles” consists of “What We Aim To Be,” “Our Commitment” and “Our Corporate Motto.” The Daigas Group carries out its business activities based on the “Daigas Group Corporate Principles.”

## Daigas Group Corporate Principles

### What We Aim To Be

A corporate group that powers continuous advancement in customers' lives and businesses.

### Our Commitment

We create four types of value.

We create value primarily for customers, as well as for society, shareholders, and employees.

### Our Corporate Motto

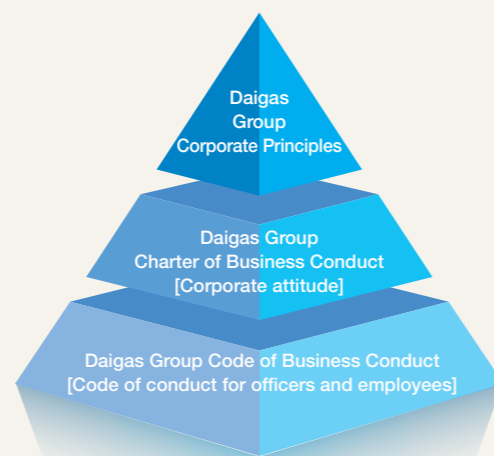
### Service First

## Daigas Group Charter of Business Conduct

- I. Creating value for customers
- II. Contributing to the sustainability of the environment and society
- III. Engaging with and contributing to society
- IV. Respecting human rights
- V. Complying with laws and regulations
- VI. Providing work environment that supports employees' personal growth

## Daigas Group Code of Business Conduct

- 1. Respecting human rights
- 2. Providing safe and secure workplace
- 3. Complying with laws and regulations
- 4. Avoiding use of professional positions and company property for personal reasons
- 5. Complying with laws in each country and region, and respecting international standards including those on human rights
- 6. Contributing to the environmental conservation
- 7. Complying with anti-monopoly laws and regulations, and conducting fair transactions
- 8. Providing products and services
- 9. Ensuring safety of products and services
- 10. Interacting with customers appropriately
- 11. Engaging with and contributing to society
- 12. Building and maintaining sound relationships with business partners
- 13. Engaging business partners in following Daigas Group Code of Business Conduct
- 14. Managing proper use of information and systems
- 15. Disclosing information and engaging with stakeholders
- 16. Properly handling intellectual property
- 17. Avoiding association with anti-social groups and individuals
- 18. Making tax payment and performing accounting practices properly



### Daigas Group's Values

We have set the Daigas Group Corporate Principles, Charter of Business Conduct, and Code of Business Conduct as guidelines for realizing the Daigas Group's Values including what the Group aims to be, its commitment, corporate motto, attitude, and standards of conduct that executives and employees must follow. We aim to be a corporate group that powers continuous advancement in customers' lives and businesses. And we are committed to creating four types of value to fulfill our social responsibility: we create value primarily for customers, as well as for society, shareholders, and employees. In order to achieve these, we promote efforts that are in line with the Daigas Group's Values.

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## Tool Map

The Daigas Group disseminates diverse information with a variety of tools in order to promote communication with stakeholders. The Daigas Group works on proactive information disclosure for better understanding of the Group.

	Leaflets (downloadable from the web)	WEB
Financial information	<ul style="list-style-type: none"> <li>Corporate Governance Report</li> <li>Business Report</li> <li>Securities Report</li> <li>Fact Book</li> </ul>	<ul style="list-style-type: none"> <li>Investor Relations</li> </ul> <p><a href="https://www.osakagroup.com/en/ir/">https://www.osakagroup.com/en/ir/</a></p>
Non-financial information	<ul style="list-style-type: none"> <li>Integrated Report</li> </ul>	<ul style="list-style-type: none"> <li>Sustainability</li> </ul> <p><a href="https://www.daigasgroup.com/en/sustainability/">https://www.daigasgroup.com/en/sustainability/</a></p>

## Editorial Policy

In Integrated Report 2021, we pay particular attention to non-financial information in order to present how assets accumulated to date will lead to future value creation and realize sustainable growth to our stakeholders, which include shareholders and investors. We will continue to pursue further improvement of its content.

## Forward-Looking Statements

These materials include forecasts on future performance, plans, and strategies, which are based on the judgment of the Group upon currently available information. Please note that actual financial results may differ from forecasts due to various factors.

Factors that can affect actual financial results include economic trends in Japan, sharp fluctuations in exchange rates and crude oil prices, and extraordinary weather conditions.

**Scope of This Report** Osaka Gas Co., Ltd. and its group companies

**Period Covered** April 1, 2020, to March 31, 2021  
\*Matters on other periods are partially included.

## Guidelines Referred to

- International Integrated Reporting Framework of the International Integrated Reporting Council (IIRC)
- Guidance for Collaborative Value Creation of the Ministry of Economy, Trade and Industry
- Environmental Reporting Guidelines 2018 of the Ministry of the Environment
- Final Report of the Task Force on Climate-related Financial Disclosures (TCFD)
- ISO26000 (guidance on social responsibility) of the International Organization for Standardization
- Sustainability reporting standards of the Global Reporting Initiative (GRI Standards)
- The United Nations Global Compact COP Policy