

2025



Daigas
Group



Daigas Group Fact Book 2025 English ver.

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The following information can be found in other sources.

At a Glance

Integrated Reprot 2025 P15-21

Stock Quote

Stock Quote in Daiqas Group's Website

List of Major Group Companies

Integrated Reprot P84-82

Stock information

(As of June 31, 2025)

Common Stock authorized : shares	700,000,000
Common Stock issued : shares	404,105,300
Listing of Shares	Tokyo Stock Exchange
Number of shareholders who own voting rights	76,872

*This figure includes 7,127,258 shares of treasury stock

Major Shareholders

(As of March 31, 2025)

Name of Shareholder	Number of Sharesheld (thousands)	Percentage of voting rights(%)
The Master Trust Bank of Japan, Ltd. (Trust a/c)	66,198	16.68
Custody Bank of Japan, Ltd. (Trust a/c)	25,381	6.39
Nippon Life Insurance Company (Standing proxy:The Master Trust Bank of Japan, Ltd.)	13,469	3.39
Resona Bank, Ltd.	10,555	2.66
STATE STREET BANK WEST CLIENT - TREATY 505234 (Standing proxy:Mizuho Bank, Ltd.)	8,658	2.18
MUFG Bank, Ltd.	8,391	2.11
STATE STREET BANK AND TRUST COMPANY 505101 (Standing proxy:Mizuho Bank, Ltd.)	7,406	1.87
Aioi Nissay Dowa Insurance Co.,Ltd. (Standing proxy:The Master Trust Bank of Japan, Ltd.)	5,973	1.50
Meiji Yasuda Life Insurance Company (Standing proxy:The Master Trust Bank of Japan, Ltd.)	5,838	1.47
JPMorgan Securities Japan Co., Ltd.	5,234	1.32
Total	157,106	39.58

Rating history

(As of June 30)

Calendar year		16.6	17.6	18.6	19.6	20.6	21.6	22.6	23.6	24.6	25.6
Long-term bond	Rating and Investment Information, Inc.	AA+	AA+	AA+	AA+	AA+	AA+	AA+	AA+	AA+	AA+
	Moody's Investors Service	Aa3	Aa3	Aa3	Aa3	A1	A1	A1	A1	A1	A1
	S&P Global Ratings	AA-	AA-	AA-	AA-	AA-	AA-	AA-	AA-	AA-	A+
Domestic Commercial paper	Rating and Investment Information, Inc.	a-1+	a-1+	a-1+	a-1+	a-1+	a-1+	a-1+	a-1+	a-1+	a-1+
	S&P Global Ratings	A-1+	A-1+	A-1+	A-1+	A-1+	A-1+	A-1+	A-1+	A-1+	A-1

Bonds and borrowings
Bonds

(As of March 31, 2025)

Company	Descriptions	No.	Date of issue	Amount (included portion	Interest rate (%)	Date of maturity
				due within 1 year) (million yen)		
Osaka Gas Co, Ltd.	Domestic unsecured corporate bonds	#21	2006.6.23	9,999	2.33	2026.6.23
		#32	2014.3.24	15,000	1.606	2034.3.24
		#33	2014.10.24	20,000	1.402	2034.10.24
		#34	2015.3.5	10,000	1.685	2045.3.3
		#35	2016.12.9	10,000	0.986	2056.12.8
		#36	2019.6.6	20,000	0.642	2049.6.4
		#37	2019.6.6	20,000	0.818	2059.6.6
		#38	2019.9.5	20,000	0.4	2049.9.3
		#39	2019.9.5	5,000	0.545	2058.9.5
		#40	2019.9.5	10,000	0.7	2069.9.5
		#41	2021.6.3	20,000	0.22	2031.6.3
		#42	2021.6.3	10,000	0.576	2041.6.3
		#43	2021.6.3	10,000	0.851	2051.6.2
		#44	2022.6.2	10,000	0.369	2032.6.2
		#45	2022.6.2	11,000	0.942	2042.6.2
		#46	2022.6.2	10,000	1.203	2052.5.31
		#47	2022.9.1	27,000	0.529	2032.9.1
		#48	2022.9.1	4,000	1.058	2042.9.1
		#49	2022.9.1	8,000	1.399	2052.8.30
		#50	2023.6.2	10,000	0.39	2028.6.2
		#51	2023.6.2	15,000	0.785	2033.6.2
		#52	2023.6.2	10,000	1.417	2043.6.2
		#53	2024.5.30	25,000	1.251	2034.5.30
		#54	2024.5.30	10,000	2.028	2044.5.30
		#55	2024.5.30	6,000	2.371	2054.5.29
	#1 Unsecured corporate bonds with interest deferrable clause and early redeemable option (subordinated corporate bonds)	#1	2019.12.12	50,000	0.44	2079.12.12
	#2 Unsecured corporate bonds with interest deferrable clause and early redeemable option (subordinated corporate bonds)	#2	2019.12.12	50,000	0.6	2079.12.12
	#3 Unsecured corporate bonds with interest deferrable clause and early redeemable option (subordinated corporate bonds)	#3	2020.9.10	27,000	0.49	2080.9.10
	#4 Unsecured corporate bonds with interest deferrable clause and early redeemable option (subordinated corporate bonds)	#4	2020.9.10	48,000	0.63	2080.9.10
Total				500,999 (-)	-	-

Loans and debts

(As of March 31, 2025)

	Amount (million yen)	Average interest rate (%)
Short-term debt	8,971	1.3%
Long-term debt due within one year	72,533	1.4%
Lease obligation due within one year	3,332	-
Long-term debt due after one year	363,939	2.3%
Lease obligation due after one year	22,646	-
Total	471,424	-

Annual maturities until FY2030.3

(million yen)

	Bonds	Long-term loans
in FY26.3	-	72,533
in FY27.3	10,000	45,638
in FY28.3	-	59,317
in FY29.3	10,000	59,660
in FY30.3	-	40,964

Number of Facilities in City Gas Processing Terminals

(As of March 31, 2025)

		Senboku terminal	Himeji terminal
LNG vaporization capacity (1,000 m³ / hour)		1,870	858
Main facilities	LNG vaporization facility (units)	19	5
	LNG tanks (units)	17	8
Total LNG tank capacity (kl)		1,665,000	740,000
Main materials		L N G	L N G

LNG Carriers of Daigas group

(As of March 31, 2025)

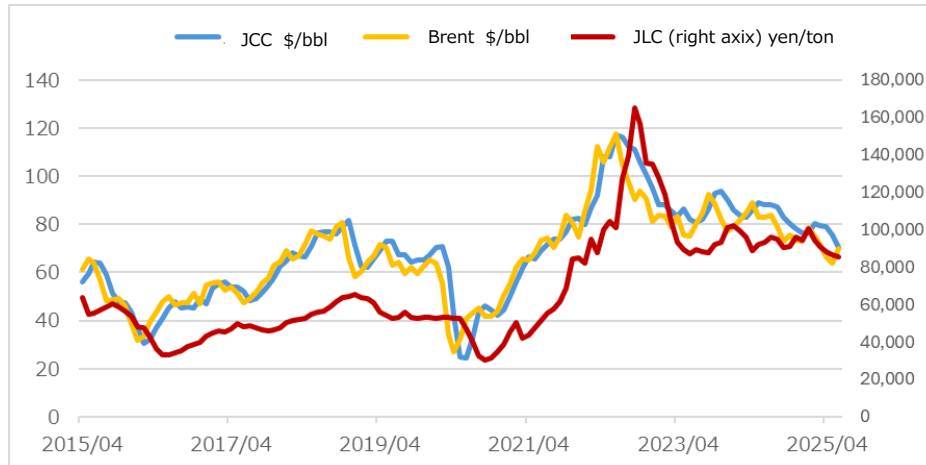
Name	Delivery	Capacity
LNG DREAM	2006	145,000 m ³
LNG BARKA	2008	153,000 m ³
LNG JUPITER	2009	153,000 m ³
LNG VENUS	2014	153,000 m ³
LNG MARS	2016	153,000 m ³
LNG SATURN	2016	153,000 m ³
LNG JUNO	2018	180,000 m ³
GRACE FREESIA	2022	174,000 m ³
CELSIUS GINGA	2023	180,000 m ³
ATHOS LNG	2024	174,000 m ³

(Reference) Price Indices, Exchange rate

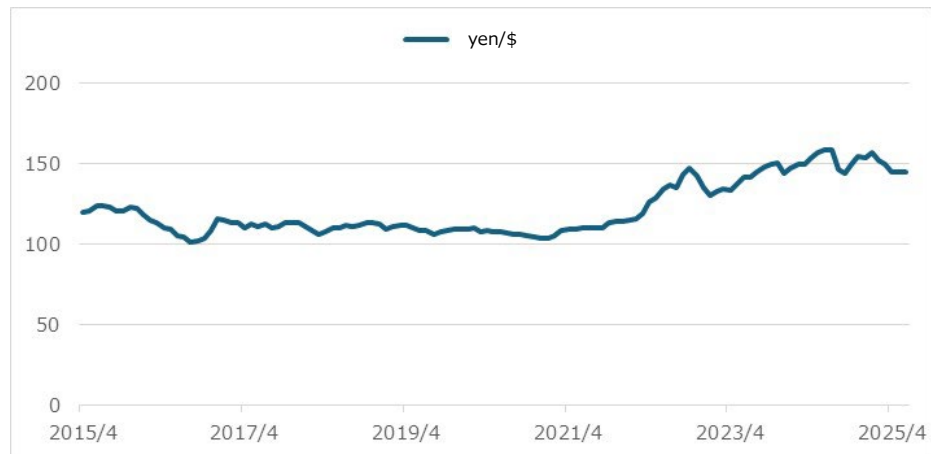
Japan crude cocktail price (JCC), Japan LNG cocktail price (JLC), Brent

(\$/bbl)

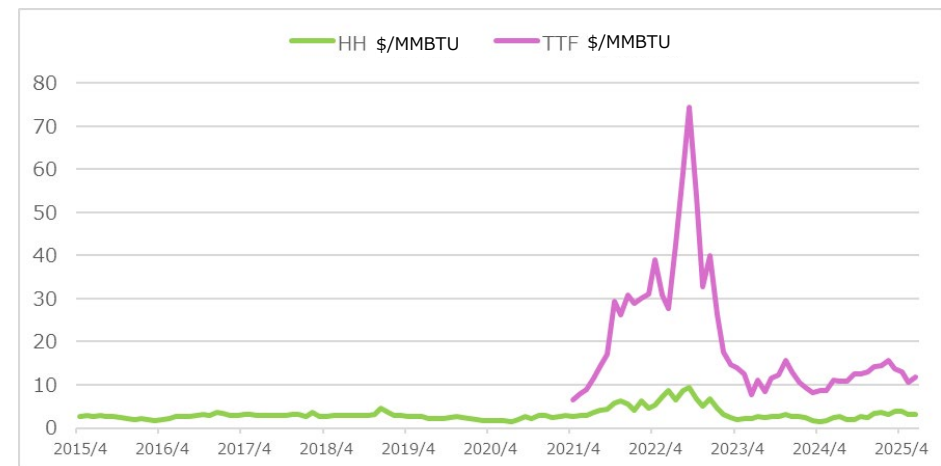
(yen/ton)



Exchange rate
(yen/\$)



Henry Hub(HH), TTF
(\$/MMBtu)



International upstream business

(As of March 31, 2025)

Project name	Location	Main business	Shareholding Ratio	Year of participation
Sunrise LNG Project	Australia, East Timor	LNG	10%	2000
Qalhat LNG	Oman	LNG	3%	2006
Gorgon LNG Project	Australia	LNG	1.25%	2009
Ichthys LNG Project	Australia	LNG, Condensate	1.20%	2012
Sabine Oil & Gas Corporation	USA	Natural gas, Condensate, Natural Gas Liquids	100%	2018

International mid & downstream business

(As of March 31, 2025)

Project name	Location	Main business	Shareholding Ratio	Year of participation
Freeport LNG Project	USA	LNG terminal	10.81%	2008
EII	Australia	Infrastructure business (Portfolio)	30.20%	2008
Sagunto LNG Terminal	Spain	LNG receiving terminal	20%	2010
City-OG Gas Energy Services	Singapore	Sale of gas business	49%	2013
Freeport LNG Project Train 1	USA	Liquefaction business	25%	2014
NS-OG Energy Solutions (Thailand)	Thailand	Cogeneration business	30%	2014
PT OSAKA GAS INDONESIA	Indonesia	Sale of gas, Energy services related business	100%	2018
Sojitz Osaka Gas Energy	Vietnam	Natural gas supply business	49%	2019
AGP International Holdings Pte. Ltd.	Singapore	Medium- and small-scale LNG terminal business, city gas business	-	2019
AG&P CGD HoldCo SPV3 (Singapore) Pte. Ltd.	Singapore	City gas business in India	-	2021
Australian Integrated Carbon Pty Ltd	Australia	Carbon credit development and sales business in Australia	16.7%	2022
DAIGAS SJ CGD PTE. LTD.	Singapore	City gas business in India	63%	2023
Everfuel	Denmark	Green Hydrogen Business	-	2024

Generation capacity of Daigas group

As of June 30, 2025

(MW)

AS of June 30, 2023

				Operating	Under construction, etc. ¹	Total
	Domestic	Thermal, etc	Domestic Thermal, etc. ²	2,026	1,488	3,514
		Renewable energy	Domestic Renewable energy	1,189	123	1,312
		Domestic Total		3,215	1,611	4,826
	International	Thermal	International Thermal	1,965	0	1,965
		Renewable energy	International Renewable energy	216	120	336
		International Total		2,181	120	2,301
	Domestic and International	Thermal	Domestic and International Thermal	3,990	1,488	5,478
		Renewable energy	Domestic and International Renewable energy	1,405	244	1,649
Domestic and International Total		5,395	1,732	7,127		

¹ Including projects that have been decided and have not yet started construction

² Including Cryogenic Power Generation

Renewable energy development contribution of Daigas group

As of June 30, 2025

(MW)

			Renewable energy development contribution of Daigas group* ¹
Ownership	Domestic	Solar	780
		Biomass	391
		Wind	198
		Domestic total	1,369
	International	Solar	296
		Wind	69
		International total	365
Ownership total		1,734	
Development ²	Domestic		353
	International		84
	Development total		437
Procurement ³	Domestic		1,592
	Procurement total		1,592
Total			3,763

1 Including projects under construction or already decided, as well as power sources eligible for the FIT scheme, etc.

2 Including projects developed but not owned.

3 Projects where power is procured from third parties without owning the generation asset

Domestic power plants

As of June 30, 2025

■ Power plants of Daigas group

	Name	Capacity (MW) ^{*2}	Source	Shareholding Ratio	Start of operation ^{*3}	Location
Operating	Thermal Power Plants					
	Senboku LNG Terminal I	18	Natural gas, G T C C	100.0%	July, 2002	Osaka
	Himeji LNG Terminal	56	Natural gas, G T C C, etc.	100.0%	April, 2004	Hyogo
	Senboku Natural Gas Power Plant	1,109	Natural gas, G T C C	90.0%	Apri, 2009 - November, 2009	Osaka
	Fukushima Natural Gas Power Plant	1,180	Natural gas, G T C C	20.0%	April, 2020 - August, 2020	Fukushima
	Torishima Energy Center	141	Natural gas, G T C C	100.0%	April, 2002	Osaka
	Uji Energy Center	67	Natural gas, G T C C	100.0%	October, 2004	Kyoto
	Settsu Energy Center	18	Natural gas, Gas Engine	100.0%	April, 2006	Osaka
	Senri Energy Center	7	Natural gas, Gas Turbine	100.0%	January, 2008	Osaka
	Funamachi Power Plant	149	Natural gas, G T C C	95.0%	April, 1999	Osaka
	Nagoya Power Plant ^{*4}	142	Coal, Steam turbine	95.0%	April, 2000	Aichi
	Nagoya II Power Plant ^{*4}	77	Coal, Steam turbine	95.0%	September, 2017	Aichi
	Himeji LNG Terminal Cryogenic Power Plant	7	Cryogenic power	100.0%	-	Hyogo
	Subtotal capacity / Thermal, etc.	2,970				
	Subtotal capacity of Daigas Group/ Thermal, etc.	2,026				

	Name	Capacity (MW) ^{*2}	Source	Shareholding Ratio	Start of operation ^{*3}	Location
Operating	Renewable Energy Power Plants					
	Hayama Wind Farm Power Plant	20	Wind power	100.0%	March, 2006	Kochi
	Hirogawa Myojin-yama Wind Power Plant	16	Wind power	100.0%	November, 2008	Wakayama
	Yura Wind Power Plant	10	Wind power	100.0%	September, 2011	Wakayama
	Hizen Wind Power Plant	12	Wind power	100.0%	March, 2005	Saga
	Hizen South Wind Power Plant	18	Wind power	100.0%	January, 2008	Saga
	Hirao Wind Power Plant	9	Wind power	99.8%	April, 2009	Yamaguchi
	Inami Wind Power Plant	26	Wind power	100.0%	June, 2018	Wakayama
	Shiribetsu Wind Power Plant	27	Wind power	100.0%	September, 2021	Hokkaido
	Noheji Mutsu Bay Wind Farm	40	Wind power	39.0%	January, 2023	Aomori
	Yokohama Town Wind Power Plant	43	Wind power	39.0%	April, 2023	Aomori
	Torishima Solar Power Plant	2	Solar power	100.0%	April, 2013	Osaka
	Torishima II Solar Power Plant	1	Solar power	100.0%	January, 2014	Osaka
	Shouou Solar Power Plant	1	Solar power	100.0%	April, 2013	Okayama
	Hirogawa Myojin-yama Solar Power Plant	1	Solar power	100.0%	April, 2013	Wakayama
	Daigas Oita Mirai Solar Power Plant	27	Solar power	-	May, 2013	Oita
	Yura Solar Power Plant (North/South)	2	Solar power	100.0%	December, 2016	Wakayama
	Kuwabarajyou Mega Solar (No. 4)	12	Solar power	50.0%	April, 2020	Kagoshima
	Extra-high-voltage Power Plant in Isohara-cho, Kitaibaraki City, Ibaraki Prefecture	35	Solar power	50.0%	January, 2021	Ibaraki
	Shizukuishi Solar Power Plant	25	Solar power	20.0%	October, 2016	Iwate
	Haru Mito Solar Power Plant	9	Solar power	20.0%	May, 2015	Ibaraki
	Komatsu Solar Power Plant	13	Solar power	20.0%	May, 2018	Ishikawa
	Misawa Solar Power Plant	10	Solar power	20.0%	February, 2017	Aomori
	Yawata Solar Power Plant	1	Solar power	100.0%	September, 2013	Mie
	Oita Solar Power Plant	39	Solar power	40.0%	March, 2020	Oita
	Kurayoshi Solar Power Plant	36	Solar power	40.0%	December, 2020	Tottori
	Hitachi Juo Solar Power Plant	56	Solar power	40.0%	August, 2017	Ibaraki
	Odaike Narazuike Solar Power Plant	6	Solar power	50.0%	December, October 2018	Kagawa
	Sano Solar Power Plant	42	Solar power	40.0%	January, 2022	Tochigi
	Tanabu Solar Power Plant	27	Solar power	40.0%	January, 2022	Iwate
	Hirono Solar Power Plant	14	Solar power	40.0%	September, 2022	Iwate
	Soma Tsubota Solar Power Plant	40	Solar power	40.0%	February, 2022	Fukushima

	Name	Capacity (MW) ^{*2}	Source	Shareholding Ratio	Start of operation ^{*3}	Location
Operating	Leben Energy No.1 Solar Power Plants	36	Solar power	-	October 2018 - October 2020	-
	Leben Energy No.2 Solar Power Plants	23	Solar power	-	July 2018 - April 2022	-
	Sustainable Solarway Solar Power Plants	16	Solar power	45.0%	January 2023 - February 2023	-
	Sustainable Solarway II Solar Power Plants	12	Solar power	45.0%	January 2024 - February 2024	-
	JO Denryoku No.1 Solar Power Plants (Non-FIT/Non-FIP)	4	Solar power	50.0%	January 2023 - March 2023	-
	JO Denryoku No.1 Solar Power Plants (FIT)	3	Solar power	50.0%	April 2023 - April 2024	-
	S&Dx solar1 Solar Power Plants	5	Solar power	50.0%	February, 2023 - June, 2023	-
	S&Dx solar2 Solar Power Plants (Non-FIT)	6	Solar power	50.0%	January, 2024 - February, 2024	-
	S&Dx solar3 Solar Power Plants (Non-FIT) Part3	6	Solar power		December, 2024 - February, 2025	
	GDsPJ Solar Power Plants (FIT)	6	Solar power	50.0%	November, 2018 - August, 2023	-
	GDsPJ Solar Power Plants (Non-FIT)	9	Solar power	50.0%	May, 2023 - August, 2023	-
	AO Denryoku No.1 Solar Power Plants	9	Solar power	50.0%	December, 2023 -February, 2025	-
	Daigas Energy Power Plants	11	Solar power, etc.	-	-	-
	Energy Bank Japan Power Plants	39	Solar power, etc.	-	-	-
	Nagoya Power Plant (5% biomass-mixed combustion)	7	Biomass power	95.0%	April, 2000	Aichi
	Nagoya II Power Plant (30% biomass-mixed combustion)	33	Biomass power	95.0%	September, 2017	Aichi
	Matsusaka Woody Biomass Power Plant	2	Biomass power	14.5%	January, 2018	Mie
	Ichihara Biomass Power Plant	50	Biomass power	39.0%	December, 2020	Chiba
	Tokushima Tsuda Biomass Power Plant	75	Biomass power	33.5%	December, 2023	Tokushima
	Hirohata Biomass Power Plant	75	Biomass power	90.0%	December, 2023	Hyogo
	Hyuga Biomass Power Plant	50	Biomass power	35.0%	October, 2024	Miyazaki
	Aichi Tahara Biomass Power Plant	75	Biomass power	25.0%	November, 2024	Aichi
	Subtotal / Renewable energy^{*5}	1,472				
	Subtotal capacity/Operating	4,442				

	Name	Capacity (MW) ^{*2}	Source	Shareholding Ratio	Start of operation ^{*3}	Location
Undeconstruction , etc.*1	Thermal Power Plants					
	Himeji Natural Gas Power Plant Unit1 Unit2	1,245	Natural gas, G T C C	100.0%	January, 2026 - May, 2026	Hyogo
	Himeji Natural Gas Power Plant Unit3	623	Natural gas, G T C C	-	FY2031.3	Hyogo
	Subtotal capacity / Thermal		1,868			
	Renewable Energy Power Plants					
	Goto City Offshore Wind Power Generation	17	Wind power	-	January, 2026	Nagasaki
	Sodegaura Biomass Power Plant	75	Biomass power	100.0%	CY2025	Chiba
	Gobo Biomass Power Plant	50	Biomass power	35.0%	September, 2025	Wakayama
	Eneglobal Green Power 2 (FIP)	15	Solar power		December, 2024 -February, 2026	
	GDsPJ Solar Power Plants (Non-FIT)	7	Solar power	50.0%	September, 2025 -February, 2026	-
	S&Dx solar3 Solar Power Plants (Non-FIT) Part4	8	Solar power	50.0%	July, 2026	-
	Subtotal capacity / Renewable energy		172			
	Subtotal capacity / Undeconstruction, etc.		2,040			
	Subtotal capacity of Daigas Group/ Undeconstruction, etc.		1,620			
Total capacity / Domestic		6,481				
Total capacity of Daigas Group/ Domestic		4,883				

*1 Including projects that have been decided and have not yet started construction

*2 The capacity of solar power generation represents the panel capacity

*3 "Start of operation" columns in Under construction indicate rows represent the expected year and month of the project start.

*4 Excluding biomass mixed combustion

*5 Including non-disclosed projects

■ Battery Energy Storage Service projects of Daigas group

	Name	Capacity(MWh) / Output(MW)	Source	Shareholding Ratio	Start of operation	Location
Undeconstruction , etc.	Senri Grid Storage	23MWh / 11MW	Lithium ion battery	-	Planned for CY2025	Osaka
	Takeo Grid Storage	8MWh / 2MW	Lithium ion battery	-	Planned for FY2026.3	Saga
	Kamiosatsu Grid Storage	50MWh / 25MW	Lithium ion battery	-	Planned for CY2027	Hokkaido

International power plants

As of June 30, 2025

■ Power plants of Daigas group

Power plants of Daigas Group						
	Name	Location	Capacity (MW) ^{*2}	Shareholding Ratio	Source	Start of operation
Operating	Thermal Power Plants					
	Lakewood ^{*3}	New Jersey, USA (PJM)	265	20.0%	Natural gas, GTCC	December, 2005 ^{*4}
	Saranac	New York, USA (NY-ISO)	239	20.0%	Natural gas, GTCC	December, 2005 ^{*4}
	St. Charles Energy Center	Maryland, USA (PJM)	725	25.0%	Natural gas, GTCC	February, 2017
	Shuweihat S2 IWPP	UAE Abu Dhabi	1,510	10.0%	Natural gas, GTCC	October, 2011
	Michigan Power ^{*3}	Michigan, USA (MISO-7)	125	100.0%	Natural gas, GTCC	July, 2018 ^{*4}
	Kleen Energy ^{*3}	Connecticut, USA (ISO-New England)	620	24.3%	Natural gas, GTCC	May, 2018 ^{*4}
	Towantic	Connecticut, USA (ISO-New England)	785	49.5%	Natural gas, GTCC	December, 2018 ^{*4}
	Fairview	Pennsylvania, USA (PJM)	1,050	50.0%	Natural gas, GTCC	December, 2019
	Three Rivers	Illinois, USA (PJM)	1,250	15.0%	Natural gas, GTCC	July, 2023
	Subtotal capacity / Thermal		6,570			
	Subtotal capacity of Daigas Group/ Thermal		1,810			
	Renewable Energy Power Plants					
	Hallett 4 Wind Farm Project	South Australia, Australia	132	39.9%	Wind power	June, 2011
	Brighter Future Solar project	North Carolina, USA	16	50.0%	Solar power	January, 2022
	SREOG ME Solar, Solar Power Plants	Maine, USA	49 ^{*5}	-	Solar power	May, 2022
	SREOG IL Solar, Solar Power Plants	Illinois, USA	34 ^{*5}	-	Solar power	June, 2023
	SOL Energy	Vietnam	6	34.0%	Solar power	October, 2023
	SREOG VA Solar, Solar Power Plants	Virginia, USA	4 ^{*5}	-	Solar power	January, 2025
	Clean Max Osaka Gas Renewable Energy, Solar Power Plants	India	191		Solar power	March, 2025 ^{*6}
	Clean Max Osaka Gas Renewable Energy, Wind Power Plants	India	66	34.0%	Wind power	March, 2025 ^{*6}
	Subtotal capacity of Daigas Group/Renewable Energy		234			
	Subtotal capacity of Daigas Group/Operating		2,044			
Underconstruction, etc ^{*1}	Renewable Energy Power Plants					
	SREOG ME Solar, Solar Power Plants	Maine, USA	16 ^{*5}	-	Solar power	-
	SREOG VA Solar, Solar Power Plants	Virginia, USA	110 ^{*5}	-	Solar power	-
	SOL Energy	Vietnam	2	34.0%	Solar power	-
	Subtotal capacity of Daigas Group/ Renewable energy		131			
Total capacity of Daigas Group/ International			2,175			

*1 Including projects that have been decided and have not yet started construction

*2 The capacity of solar power generation represents the panel capacity

*3 Scheduled for sale in FY26.3 (as of October 2025)

*4 Acquisition year and month

*5 Generation capacity of Daigas group

*6 Indicates the month and year of contract conclusion

■ Battery Energy Storage Service projects of Daigas group

	Name	Source	Capacity(MWh) / Output(MW)	Shareholding Ratio	Start of operation	Location
Operating	Summit Ridge Energy	Lithium ion battery	31MWh / 8MW	-	July, 2023	New York, USA

This data is available in chart from the following URL.

[Financial Highlights](#) | [IR Information](#) | [Daigas Group](#)

Number of employees and subsidiaries		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
Number of employees	number of persons	20,844	20,762	19,997	20,224	20,543	20,941	20,961	21,017	21,159	21,404
Number of consolidated subsidiaries	number of companies (right axis)	149	150	138	150	156	154	150	154	159	163
Number of equity method affiliates	number of companies (right axis)	16	18	19	23	23	27	30	32	42	47

1. As of March 31

Stock Information		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
■ Shareholder composition											
Government and local public organization	%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Financial institutions	%	38.37	37.87	39.67	40.73	43.42	40.97	40.79	39.60	39.07	39.34
Financial products trader	%	1.29	1.87	1.73	1.92	1.66	2.50	2.60	2.50	2.91	3.11
Domestic companies, etc.	%	7.61	7.59	7.36	7.18	7.16	6.76	6.58	6.38	6.38	5.99
Foreign companies, etc.	%	26.65	27.39	26.64	26.64	24.26	27.06	27.63	29.86	30.72	29.29
Individuals and others	%	26.08	25.28	24.60	23.54	23.51	22.72	22.39	21.66	20.92	22.27
Total	%	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
■ Dividend per share history											
Annual dividends per share	yen	50.0	50.0	50.0	50.0	50.0	52.5	57.5	60.0	82.5	95.0
Total dividends (full year) (right axis)	million yen	20,804	20,797	20,793	20,791	20,789	21,827	23,903	24,940	33,958	38,008
■ Share buyback											
Total amount of repurchase	million yen	0	0	0	0	0	0	0	0	19,999	39,999
Total number of shares repurchased	thousand	0	0	0	0	0	0	0	0	6,768	12,030

1. ■ Share buyback - Share buyback Status, Listed by Announcement Fiscal Year FY24.3: 2023 Oct.30 - 2024 Feb 29 FY25.3: 2024 May 9 - 2025 Sep 12, 2024 Sep 1 - 2025 March 24

2. As of March 31

3. Prior to FY17.3, calculated based on the assumption of the share consolidation in October 2017. (5 share to 1 share)

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This data is available in chart from the following URL.

[Financial Highlights](#) | [IR Information](#) | [Daigas Group](#)

Financial Highlights		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
■ Sales and Profit											
Net sales	million yen	1,322,012	1,183,846	1,296,238	1,371,863	1,368,689	1,364,106	1,591,120	2,275,113	2,083,050	2,069,019
Operating profit	million yen	146,674	97,250	78,118	67,977	83,792	112,491	99,201	60,001	172,553	160,731
Ordinary profit	million yen	134,986	96,276	77,087	63,103	86,018	127,752	113,525	75,649	226,563	189,647
Profit attributable to owners of parent	million yen	84,324	61,271	37,724	33,601	41,788	80,857	130,421	57,110	132,679	134,414
Segment profit	million yen	142,136	99,036	78,376	69,073	89,018	126,109	112,043	72,931	204,536	181,384
Profit (Loss) on Profit/ Loss on time-lag effect	million yen	81,712	13,789	519	-13,273	6,513	1,696	-62,321	-34,711	28,523	4,278
Net actuarial loss amortization of retirement benefit costs (impact on profit)	million yen	-676	-8,906	-9,272	-2,591	3,396	2,884	7,146	10,289	9,701	8,225
■ Assets and Liabilities											
Total assets	million yen	1,829,756	1,886,577	1,897,230	2,029,722	2,140,482	2,313,357	2,588,086	2,819,589	2,980,127	3,200,525
Net assets	million yen	935,786	991,870	1,028,799	1,035,044	1,027,667	1,114,597	1,296,089	1,417,178	1,604,992	1,739,291
Shareholders' equity	million yen	906,623	961,905	999,569	1,004,340	997,492	1,081,881	1,271,617	1,391,421	1,577,512	1,688,794
Liabilities	million yen	893,970	894,706	868,430	994,678	1,112,815	1,198,759	1,291,996	1,402,410	1,375,135	1,461,234
Balance of interest-bearing debt	million yen	567,164	540,668	503,789	647,465	754,006	785,383	815,079	981,556	938,292	972,423
Issued subordinated corporate	million yen	-	-	-	-	100,000	175,000	175,000	175,000	175,000	175,000
■ Cash flows											
Cash flows from operating activities	million yen	281,819	148,801	168,731	65,116	182,892	219,797	145,350	33,572	312,609	283,681
Cash flows from investing activities	million yen	-144,198	-137,527	-110,456	-204,192	-232,266	-198,354	-152,163	-203,938	-215,944	-255,626
Cash flows from financing activities	million yen	-90,716	-50,530	-51,591	85,262	79,272	-1,636	-30,479	119,617	-110,123	-34,085
Free cash flow	million yen	137,620	11,274	58,274	-139,076	-49,374	21,443	-6,813	-170,365	96,665	28,055
Cash and cash equivalents at end of period	million yen	209,367	166,912	171,061	115,769	146,813	166,762	130,769	84,793	77,229	82,309
■ Investment											
Total investment (1+2)	million yen	153,902	134,046	115,494	210,164	225,896	221,383	209,261	237,249	239,588	283,125
Investment for quality improvement 1	million yen	56,051	48,253	42,191	44,205	57,498	68,873	67,931	65,019	73,367	73,706
Investment for growth 2	million yen	97,850	85,792	73,303	165,958	168,398	152,510	141,329	172,229	166,220	209,419
Capital expenditures (included in total investments)	million yen	114,418	88,657	81,716	107,259	131,010	189,454	189,317	195,330	198,421	221,735

-
1. Segment profit (■ Sales and Profit) - --[Operating profit + share of profit (loss) of entities accounted for using equity method]
 2. Profit (Loss) on Profit/ Loss on time-lag effect (■ Sales and Profit) - --Temporary increase (decrease) in profit until the fluctuation in feedstock costs is reflected in the unit selling price of city gas and electricity under the gas/fuel cost adjustment system. Including time-lag effect of electricity business from FY21.3.
 3. Total assets (■ Assets and Liabilities) - --FY18.3 results are calculated taking in account of "Partial Amendments to Accounting standard for Tax Effect Accounting".
 4. Liabilities (■ Assets and Liabilities) - --FY18.3 results are calculated taking in account of "Partial Amendments to Accounting standard for Tax Effect Accounting".
 5. Issued subordinated corporate bonds (■ Assets and Liabilities) - --Included in interest-bearing debt
 6. Free cash flow (■ Cash flows) - --[Cash flows from operating activities + Cash flows from investing activities]
 7. Capital expenditures (included in total investments) (■ Investment) - --[Total investments – Investments for subsidiaries and associates and M&A]
 8. As of March 31 for BS-related items
 9. From FY23.3 there were changes in accounting policies, etc. Figures for FY22.3 are retroactively applied to the changes. In addition, our tax effect accounting as of the end of FY23.3 was calculated on a group relief basis.
 10. From FY24.3 Osaka Gas and some of its domestic consolidated subsidiaries started to apply the Japanese group relief.

Management indices		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
■ Profitability indices											
Operating profit / Net sales ratio	%	11.1	8.2	6.0	5.0	6.1	8.2	6.2	2.6	8.3	7.8
Ordinary profit / Net sales ratio	%	10.2	8.1	5.9	4.6	6.3	9.4	7.1	3.3	10.9	9.2
Profit / Net sales ratio	%	6.4	5.2	2.9	2.4	3.1	5.9	8.2	2.5	6.4	6.5
■ Efficiency indices											
Return on total assets (ROA)	%	4.6	3.3	2.0	1.7	2.0	3.6	5.3	2.1	4.6	4.2
Return on equity (ROE)	%	9.4	6.6	3.8	3.4	4.2	7.8	11.0	4.3	8.9	8.2
Return on invested capital (ROIC)	%	-	-	-	-	-	6.2	7.1	2.7	7.0	5.4
Total assets turnover	times	0.72	0.64	0.69	0.70	0.66	0.61	0.65	0.84	0.72	0.67
■ Stability indices											
Shareholders' equity / Total assets ratio①	%	49.5	51.0	52.7	49.5	48.9	50.5	52.5	52.5	55.9	55.5
Shareholders' equity / Total assets ratio②	%	49.5	51.0	52.7	49.5	46.6	46.8	49.1	49.3	52.9	52.8
Debt / Equity ratio① (right axis)	times	0.63	0.56	0.50	0.64	0.67	0.60	0.54	0.60	0.51	0.50
Debt / Equity ratio② (right axis)	times	0.63	0.56	0.50	0.64	0.76	0.73	0.64	0.71	0.59	0.58
Balance of interest-bearing debts / EBITDA (right axis)	times	2.48	2.87	3.01	4.05	4.17	3.45	3.76	5.09	2.86	3.15
Interest coverage ratio (right axis)	times	28.17	15.48	17.75	6.43	15.00	19.82	13.98	2.55	21.65	18.50
■ Share indices											
Earnings per share (EPS)	yen/share	202.64	147.29	90.71	80.80	100.50	194.48	313.69	137.39	320.60	333.31
Book value per share (BPS)	yen/share	2,179.23	2,312.68	2,403.68	2,415.37	2,399.06	2,602.18	3,059.40	3,347.34	3,857.50	4,254.10
Cash flow per share (CFPS)	yen/share	677.3	357.7	405.7	156.6	439.9	528.7	349.6	80.8	755.4	703.4
Price earnings ratio (PER) (right axis)	times	10.67	14.36	23.15	27.03	20.26	11.09	6.67	15.87	10.58	10.15
Price book value ratio (PBR) (right axis)	times	0.99	0.91	0.87	0.90	0.85	0.83	0.68	0.65	0.88	0.80
Price cash flow ratio (PCFR) (right axis)	times	3.2	5.9	5.2	14.0	4.6	4.1	6.0	27.0	4.5	4.8
EBITDA① (right axis)	million yen	228,883	188,403	167,100	159,916	180,943	227,554	220,946	192,754	328,101	308,934
EV (right axis)	million yen	1,286,413	1,283,406	1,235,033	1,470,535	1,483,904	1,548,130	1,578,308	1,829,117	2,275,687	2,283,587
EV / EBITDA (right axis)	times	5.62	6.81	7.39	9.20	8.20	6.80	7.29	9.49	6.94	7.39
Dividend per share	yen/share	50.0	50.0	50.0	50.0	50.0	52.5	57.5	60.0	82.5	95.0
Dividend on equity ratio (DOE) (right axis)	%	2.5	2.4	2.3	2.2	2.2	2.2	2.2	2.2	2.8	-
Payout ratio (right axis)	%	24.7	33.9	55.1	61.9	49.8	27.0	18.3	43.7	25.7	28.5
Dividend Yield (right axis)	%	2.3	2.4	2.4	2.3	2.5	2.4	2.8	2.8	2.4	-
Total shareholders return (TSR) (right axis)	%	88.0	88.1	89.5	94.8	116.9	125.8	125.4	133.0	199.2	203.6

1. Operating profit / Net sales ratio (■Profitability indices) - --[Operating profit / Net sales × 100]
2. Ordinary profit / Net sales ratio (■Profitability indices) - --[Ordinary profit / Net sales × 100]
3. Profit / Net sales ratio (■Profitability indices) - --[Profit attributable to owners of parent / Net sales × 100]
4. Return on total assets (ROA) (■Efficiency indices) - --[Profit attributable to owners of parent / Averaged total assets × 100]
5. Return on equity (ROE) (■Efficiency indices) - --[Profit attributable to owners of parent / Average shareholders' equity × 100]
6. Return on invested capital (ROIC) (■Efficiency indices) - --[NOPAT / Average Invested capital] NOPAT = Ordinary profit + Financial expenses (Interest expenses - Interest income) - Income taxes. Invested capital = Shareholders' equity + Balance of interest-bearing debts (excluding risk-free leased Liabilities to us)
7. Total assets turnover (■Efficiency indices) - --[Net sales / Average total assets]
8. ■Stability indices - Shareholders' equity / Total assets ratio① --- [Shareholders' equity (as of the end of the fiscal year) / Total assets (as of the end of the fiscal year) × 100] Calculated with 50% of issued subordinated corporate bonds as equity
9. ■Stability indices - Shareholders' equity / Total assets ratio② --- [Shareholders' equity (as of the end of the fiscal year) / Total assets (as of the end of the fiscal year) × 100]
10. ■Stability indices - Debt / Equity ratio① --- [Interest-bearing debts (as of the end of the fiscal year) / Shareholders' equity (as of the end of the fiscal year)] Calculated with 50% of issued subordinated corporate bonds as equity
11. ■Stability indices - Debt / Equity ratio② --- [Interest-bearing debts (as of the end of the fiscal year) / Shareholders' equity (as of the end of the fiscal year)]
12. Balance of interest-bearing debts / EBITDA (right axis) (■Stability indices) - --- [Balance of interest-bearing debts (as of the end of the fiscal year) / EBITDA]
13. Interest coverage ratio (right axis) (■Stability indices) - --[Cash flows from operating activities / Interest expenses (including interest on bonds)]
14. Earnings per share (EPS) (■Share indices) - --[Profit attributable to owners parent / Average number of shares during each fiscal year (excluding treasury shares)]
15. Book value per share (BPS) (■Share indices) - --[Shareholders' equity (as of the end of the fiscal year) / Number of shares issued at the end of each fiscal year (excluding treasury shares)]
16. Cash flow per share (CFPS) (■Share indices) - --[Cash flows from operating activities / Average number of shares during each fiscal year (excluding treasury shares)]
17. Price earnings ratio (PER) (right axis) (■Share indices) - --[Share price (as of the end of the fiscal year) / Earnings per share]
18. Price book value ratio (PBR) (right axis) (■Share indices) - --[Share price (as of the end of the fiscal year) / Book value per share]
19. Price cash flow ratio (PCFR) (right axis) (■Share indices) - --[Share price (as of the end of the fiscal year) / Cash flow per share]
20. EBITDA① (right axis) (■Share indices) - -- [Operating profit + Depreciation + Amortization of goodwill (BIWAKO BLUE ENERGY Co., Ltd.'s one-time amortization of goodwill is excluded) + Share of profit / loss of entities accounted for using equity method]
21. EV (right axis) (■Share indices) - --[Share price (as of the end of the fiscal year) × Number of shares issued at the end of each fiscal year (excluding treasury shares) + Interest-bearing debts (as of the end of the fiscal year) + Non-controlling interests (as of the end of the fiscal year) - Cash and cash equivalents (as of the end of the fiscal year)]
22. EV / EBITDA (right axis) (■Share indices) - --[EV / EBITDA]
23. Dividend on equity ratio (DOE) (right axis) (■Share indices) - --[Annual dividends / Average Shareholders' equity excluding accumulated other comprehensive income × 100]
24. Payout ratio (right axis) (■Share indices) - --[Annual dividends per share / Earnings per share]
25. Dividend Yield (right axis) (■Share indices) - --[Annual dividends per share / Share price (as of the end of the fiscal year)]
26. Total shareholders return (TSR) (right axis) (■Share indices) - --[(Share price (as of the end of each fiscal year) + Annual dividends per share (accumulated from FY16.3 to each fiscal year)) / Share price (as of the end of FY15.3)]
27. FY18.3 results are calculated taking in account of "Partial Amendments to Accounting standard for Tax Effect Accounting".
28. Prior to March 2017, calculated based on the assumption of the share consolidation in October 2017. (5 share to 1 share)
29. From FY23.3 there were changes in accounting policies, etc. Figures for FY22.3 are retroactively applied to the changes. In addition, our tax effect accounting as of the end of FY23.3 was calculated on a group relief basis.
30. From FY24.3 Osaka Gas and some of its domestic consolidated subsidiaries started to apply the Japanese group relief.

Consolidated Statements of Income		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
Net sales	million yen	1,322,012	1,183,846	1,296,238	1,371,863	1,368,689	1,364,106	1,591,120	2,275,113	2,083,050	2,069,019
Cost of sales	million yen	814,760	745,139	874,437	981,086	961,983	921,777	1,276,354	1,992,892	1,672,681	1,663,441
Gross profit	million yen	507,251	438,707	421,800	390,777	406,705	442,328	314,766	282,221	410,368	405,577
Selling, general and administrative expenses	million yen	360,576	341,457	343,681	322,800	322,913	329,836	215,564	222,219	237,814	244,846
Operating profit	million yen	146,674	97,250	78,118	67,977	83,792	112,491	99,201	60,001	172,553	160,731
Total non-operating income	million yen	9,867	14,160	15,491	14,600	24,746	32,941	32,767	38,950	78,305	54,277
Interest income	million yen	448	386	453	584	4,262	2,348	2,017	4,308	10,212	12,020
Dividend income	million yen	3,262	3,163	4,151	4,465	7,070	3,378	3,179	3,894	4,086	6,716
Foreign exchange gain	million yen	-	-	-	-	-	-	-	-	-	-
Share of profit of entities accounted for using equity method	million yen	-	1,785	-	-	5,225	13,618	12,841	12,929	31,982	20,653
Gain on sales of investment securities in subsidiaries and associates	million yen	-	-	-	-	-	3,694	-	-	-	-
Proceeds from facility contribution	million yen	-	2,404	-	-	-	-	-	-	-	-
Miscellaneous income	million yen	6,156	6,419	10,886	9,551	8,187	9,901	-	-	-	-
Other	million yen	-	-	-	-	-	-	14,728	17,816	32,024	14,886
Total non-operating expenses	million yen	21,555	15,134	16,522	19,474	22,520	17,680	18,443	23,302	24,295	25,361
Interest expenses	million yen	10,003	9,612	9,505	10,126	12,192	11,087	10,400	13,167	14,436	15,332
Loss on sales of shares of subsidiaries	million yen	-	-	2,227	-	-	-	-	-	-	-
Share of loss of entities accounted for using equity method	million yen	4,538	-	-	-	-	-	-	-	-	-
Miscellaneous expenses	million yen	7,012	5,521	4,789	9,348	10,327	6,593	-	-	-	-
Other	million yen	-	-	-	-	-	-	8,042	10,134	9,859	10,028
Ordinary profit	million yen	134,986	96,276	77,087	63,103	86,018	127,752	113,525	75,649	226,563	189,647
Total extraordinary income	million yen	2,467	-	-	-	-	-	23,825	17,418	-	25,406
Gain on sales of non-current assets	million yen	2,467	-	-	-	-	-	-	-	-	-
Gain on sales of investment securities	million yen	-	-	-	-	-	-	-	17,418	-	25,406
Gain on sales of shares of subsidiaries and associates	million yen	-	-	-	-	-	-	17,773	-	-	-
Insurance claim income	million yen	-	-	-	-	-	-	6,052	-	-	-
Extraordinary losses	million yen	14,588	4,680	11,249	11,038	15,568	19,016	18,349	9,357	30,546	25,803
Loss on disaster	million yen	-	-	-	2,136	-	-	-	4,887	4,835	-
Amortization of goodwill	million yen	-	-	-	8,901	-	-	-	-	-	-
Impairment losses	million yen	14,588	1,744	11,249	-	15,568	19,016	16,013	4,470	20,194	14,397
Business restructuring expenses	million yen	-	2,935	-	-	-	-	-	-	-	-
Loss on tax purpose reduction entry of non-current assets	million yen	-	-	-	-	-	-	2,335	-	-	-
Loss on valuation of investment securities	million yen	-	-	-	-	-	-	-	-	-	11,406
Loss on sales of shares of subsidiaries and associates	million yen	-	-	-	-	-	-	-	-	5,515	-
Profit before income taxes	million yen	122,865	91,596	65,837	52,064	70,449	108,735	119,002	83,710	196,017	189,250
Income taxes - current	million yen	43,394	31,622	31,277	19,683	23,451	33,302	24,274	28,869	31,499	26,458
Income taxes - deferred	million yen	-5,478	-3,233	-4,957	-4,160	4,056	-8,410	-41,107	-3,717	30,390	27,737

Total income taxes	million yen	37,916	28,388	26,319	15,522	27,507	24,891	-16,832	25,151	61,889	54,196
Profit	million yen	84,949	63,207	39,517	36,542	42,942	83,844	135,834	58,558	134,127	135,054
Profit attributable to non-controlling interests	million yen	624	1,936	1,793	2,941	1,153	2,986	5,413	1,448	1,448	640
Profit attributable to owners of parent	million yen	84,324	61,271	37,724	33,601	41,788	80,857	130,421	57,110	132,679	134,414

1. From FY24.3 Osaka Gas and some of its domestic consolidated subsidiaries started to apply the Japanese group relief.

2. From FY23.3 there were changes in accounting policies, etc. Figures for FY22.3 are retroactively applied to the changes. In addition, our tax effect accounting as of the end of FY23.3 was calculated on a group relief basis.

Consolidated Balance Sheets		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
Total current assets	million yen	516,636	482,062	503,281	532,194	560,019	583,347	707,651	780,936	762,479	812,779
Cash and deposits	million yen	209,982	167,583	171,529	116,289	147,201	167,083	131,089	85,087	77,668	82,810
Notes and accounts receivable - trade	million yen	167,246	177,512	190,445	219,206	210,515	211,696	-	-	-	-
Notes and accounts receivable - trade, and contract assets	million yen	-	-	-	-	-	-	227,118	279,602	270,527	317,852
Securities	million yen	-	-	-	-	-	-	-	-	-	-
Lease receivables and investment in leases	million yen	-	24,147	30,459	40,445	47,844	54,634	59,047	58,732	61,502	63,931
Inventories	million yen	79,782	69,778	76,861	112,327	108,092	94,187	145,445	219,380	211,828	204,987
Other	million yen	60,735	44,670	35,490	45,616	47,005	56,349	145,589	139,265	142,101	144,836
Allowance for doubtful accounts	million yen	-1,110	-1,629	-1,504	-1,691	-640	-602	-639	-1,132	-1,148	-1,639
Total non-current assets	million yen	1,313,119	1,404,514	1,393,948	1,497,528	1,580,462	1,730,009	1,880,434	2,038,652	2,217,647	2,387,746
Total property, plant and equipment	million yen	911,659	912,737	881,822	907,728	1,014,572	1,070,610	1,156,281	1,243,788	1,304,945	1,427,677
Production facilities	million yen	89,192	91,943	89,523	85,086	84,258	89,701	-	-	-	-
Distribution facilities	million yen	297,424	286,889	275,331	265,421	264,657	268,755	-	-	-	-
Service and maintenance facilities	million yen	60,257	58,912	56,924	55,176	55,072	53,481	-	-	-	-
Other facilities	million yen	291,836	387,286	393,116	427,821	542,101	546,456	-	-	-	-
Buildings and structures, net	million yen	-	-	-	-	-	-	188,637	187,685	195,216	207,431
Machinery and vehicles, net	million yen	-	-	-	-	-	-	580,547	616,247	660,691	708,617
Land	million yen	-	-	-	-	-	-	222,350	231,327	242,068	269,815
Construction in progress	million yen	172,949	87,706	66,925	74,222	68,482	112,215	138,915	182,611	179,896	212,405
Other, net	million yen	-	-	-	-	-	-	25,831	25,917	27,071	29,408
Intangible assets	million yen	89,613	77,483	79,743	109,297	98,322	97,912	95,251	105,120	109,243	92,377
Goodwill	million yen	-	-	-	-	-	-	-	-	-	-
Other	million yen	-	-	-	-	-	-	-	-	-	-
Total investments and other assets	million yen	311,846	414,293	432,382	480,502	467,568	561,487	628,901	689,743	803,458	867,691
Investment securities	million yen	236,774	316,981	323,212	359,737	332,200	377,074	359,225	440,911	538,803	569,252
Long-term loans receivable	million yen	-	-	18,412	22,862	25,981	25,686	-	-	-	34,897
Retirement benefit asset	million yen	25,154	38,615	46,405	49,074	44,264	83,494	118,693	116,038	126,854	144,544
Deferred tax assets	million yen	-	-	-	-	-	25,933	64,481	35,148	-	-
Other	million yen	51,729	60,073	45,597	49,389	65,924	50,099	87,232	98,343	138,611	119,729
Allowance for doubtful accounts	million yen	-1,811	-1,376	-1,245	-562	-802	-800	-731	-699	-811	-730
Total assets	million yen	1,829,756	1,886,577	1,897,230	2,029,722	2,140,482	2,313,357	2,588,086	2,819,589	2,980,127	3,200,525
Total current liabilities	million yen	299,336	262,269	324,142	353,212	312,312	322,784	400,190	459,798	393,936	409,785
Current portion of non-current liabilities	million yen	54,521	50,267	68,548	60,134	71,294	71,981	-	-	-	-
Notes and accounts payable - trade	million yen	53,882	50,246	58,542	66,087	59,363	60,453	104,935	69,142	82,907	103,690
Short-term borrowings	million yen	25,916	23,118	22,179	22,751	-	-	-	-	-	-
Income taxes payable	million yen	33,834	22,942	-	-	-	27,514	-	-	-	-
Other	million yen	131,181	115,695	174,872	204,240	181,654	162,834	295,254	390,656	311,029	306,094
Total non-current liabilities	million yen	594,633	632,436	544,288	641,465	800,502	875,975	891,806	942,611	981,198	1,051,448
Bonds payable	million yen	184,975	194,979	164,984	144,989	289,993	354,995	364,998	425,018	459,999	500,999
Long-term borrowings	million yen	300,588	267,666	243,255	367,418	363,757	333,263	350,502	386,516	354,588	363,939
Deferred tax liabilities	million yen	21,864	26,451	22,847	22,811	-	41,845	-	-	54,754	75,371
Provision for gas holder repairs	million yen	1,649	1,416	1,326	1,247	1,290	1,138	-	-	-	-
Provision for safety measures	million yen	12,549	10,897	12,936	11,207	9,339	8,892	-	-	-	-
Provision for loss on investment	million yen	6,999	6,999	6,999	-	-	-	-	-	-	-
Provision for loss on quarantees	million yen	1,757	-	-	-	-	-	-	-	-	-

Provision for gas appliance warranties	million yen	8,377	14,282	13,607	12,454	13,074	12,195	-	-	-	-
Retirement benefit liability	million yen	18,145	18,709	16,958	17,228	17,590	18,758	18,853	19,703	19,611	17,394
Other	million yen	37,725	91,033	61,371	64,108	105,455	104,886	157,452	111,372	92,245	93,743
Total liabilities	million yen	893,970	894,706	868,430	994,678	1,112,815	1,198,759	1,291,996	1,402,410	1,375,135	1,461,234
Total shareholders' equity	million yen	862,613	902,865	919,527	932,167	952,160	1,011,530	1,127,030	1,159,295	1,246,360	1,302,054
Share capital	million yen	132,166	132,166	132,166	132,166	132,166	132,166	132,166	132,166	132,166	132,166
Capital surplus	million yen	19,320	19,319	19,222	19,222	19,483	19,469	19,071	19,096	19,056	19,902
Retained earnings	million yen	712,401	752,872	769,801	782,523	802,313	861,746	977,907	1,010,078	1,097,883	1,173,020
Treasury shares	million yen	-1,275	-1,492	-1,663	-1,744	-1,802	-1,852	-2,115	-2,045	-2,746	-23,034
Total accumulated other comprehensive income	million yen	44,010	59,040	80,042	72,172	45,332	70,350	144,586	232,125	331,152	386,739
Valuation difference on available-for-sale securities	million yen	44,143	51,678	56,977	50,617	41,336	69,811	67,905	68,085	87,899	56,187
Deferred gains or losses on hedges	million yen	-12,347	-9,500	-7,650	-4,007	-14,161	-30,365	-15,313	25,268	61,656	70,747
Revaluation reserve for land	million yen	-737	-737	-737	-737	-737	-737	-737	-1,947	-2,395	-2,395
Foreign currency translation adjustment	million yen	28,924	17,993	19,530	11,189	10,085	-2,383	39,108	97,838	140,583	216,648
Remeasurements of defined benefit plans	million yen	-15,972	-393	11,922	15,110	8,809	34,025	53,624	42,881	43,407	45,552
Non-controlling interests	million yen	29,162	29,965	29,229	30,704	30,174	32,716	24,472	25,757	27,479	50,497
Total net assets	million yen	935,786	991,870	1,028,799	1,035,044	1,027,667	1,114,597	1,296,089	1,417,178	1,604,992	1,739,291
Liabilities and net assets	million yen	1,829,756	1,886,577	1,897,230	2,029,722	2,140,482	2,313,357	2,588,086	2,819,589	2,980,127	3,200,525

1. Total shareholders' equity - ---Shareholders' equity excluding accumulated other comprehensive income

2. From FY23.3 there were changes in accounting policies, etc. Figures for FY22.3 are retroactively applied to the changes. In addition, our tax effect accounting as of the end of FY23.3 was calculated on a group relief basis.

3. From FY24.3 Osaka Gas and some of its domestic consolidated subsidiaries started to apply the Japanese group relief.

4. FY18.3 results are calculated taking in account of "Partial Amendments to Accounting standard for Tax Effect Accounting".

Consolidated Statements of Comprehensive Income		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
Profit	million yen	84,949	63,207	39,517	36,542	42,942	83,844	135,834	58,558	134,127	135,054
Total other comprehensive income	million yen	-46,692	14,822	21,072	-8,575	-27,945	24,879	75,070	87,815	99,984	56,045
Valuation difference on available-for-sale securities	million yen	-6,736	7,543	5,306	-6,319	-10,455	28,421	-1,965	142	19,690	-31,767
Deferred gains or losses on hedges	million yen	-3,926	1,401	387	-142	-1,442	-10,143	7,370	16,262	33,297	2,103
Revaluation reserve for land	million yen	-	-	-	-	-	-	-	-1,209	-2,395	-
Foreign currency translation adjustment	million yen	-4,078	-7,506	78	-5,943	-1,638	-13,730	33,136	58,271	39,855	75,969
Remeasurements of defined benefit plans	million yen	-22,528	15,593	12,607	3,457	-6,189	25,536	19,304	-10,590	306	2,218
Share of other comprehensive income of entities accounted for using equity method	million yen	-9,422	-2,209	2,692	372	-8,219	-5,204	17,224	24,940	6,834	7,521
Comprehensive income	million yen	38,256	78,029	60,590	27,966	14,996	108,723	210,905	146,373	234,112	191,099
Comprehensive income attributable to owners of parent	million yen	39,452	76,301	58,725	25,731	13,728	105,876	204,657	144,648	232,153	190,001
Comprehensive income attributable to non-controlling interests	million yen	-1,196	1,728	1,864	2,235	1,268	2,847	6,247	1,725	1,958	1,098

1. From FY23.3 there were changes in accounting policies, etc. Figures for FY22.3 are retroactively applied to the changes. In addition, our tax effect accounting as of the end of FY23.3 was calculated on a group relief basis.

2. From FY24.3 Osaka Gas and some of its domestic consolidated subsidiaries started to apply the Japanese group relief.

Consolidated Statements of Cash Flows		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
Profit before income taxes	million yen	122,865	91,596	65,837	52,064	70,449	108,735	119,002	83,710	196,017	189,250
Depreciation	million yen	86,747	86,206	88,723	99,745	91,925	101,444	108,902	119,823	123,565	127,549
Amortization of long-term prepaid expenses	million yen	5,369	5,389	5,207	5,000	5,159	5,106	5,431	5,687	6,437	6,329
Impairment losses	million yen	14,588	1,744	11,249	-	15,568	19,016	16,013	4,470	20,194	14,397
Loss on disaster	million yen	-	-	-	-	-	-	-	-	4,835	-
Business restructuring expenses	million yen	-	2,935	-	-	-	-	-	-	-	-
Loss on sales of shares of subsidiaries	million yen	-	-	2,227	-	-	-	-	-	-	-
Proceeds from facility contribution	million yen	-	-2,404	-	-	-	-	-	-	-	-
Increase (decrease) in provision for safety measures	million yen	4,097	-	-	-	-	-	-	-	-	-
Increase (decrease) in provision for loss on guarantees	million yen	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in provision for gas appliance warranties	million yen	5,482	5,904	-	-	-	-	-	-	-	-
Decrease (increase) in retirement benefit asset	million yen	-	8,221	8,828	3,057	-3,511	-3,366	-8,502	-11,608	-10,890	-14,240
Interest and dividend income	million yen	-3,711	-3,550	-4,605	-5,049	-11,332	-5,726	-5,196	-8,203	-14,298	-18,737
Interest expenses	million yen	10,003	9,612	9,505	10,126	12,192	11,087	10,400	13,167	14,436	15,332
Share of loss (profit) of entities accounted for using equity method	million yen	4,538	-1,785	-	-	-5,225	-13,618	-12,841	-12,929	-31,982	-20,653
Loss (gain) on sales of investment securities	million yen	-	-	-	-	-	-	-3,319	-17,418	-	-25,406
Loss (gain) on sales of investment securities in subsidiaries and associates	million yen	-	-	-	-	-	-3,694	-	-	5,515	-
Loss (gain) on valuation of investment securities	million yen	-	-	-	-	-	-	-	-	-	11,406
Loss(gain) on sales of fixed asset	million yen	-2,467	-	-	-	-	-	-	-	-	-
Loss on tax purpose reduction entry of non-current assets	million yen	-	-	-	-	-	-	2,335	-	-	-
Decrease (increase) in trade receivables	million yen	23,852	-11,151	-15,519	-27,714	12,239	-1,203	-51,737	-47,671	13,158	-42,741
Decrease (increase) in inventories	million yen	24,346	9,166	-8,136	-35,078	4,014	26,113	-47,701	-65,358	19,647	10,033
Increase (decrease) in trade payables	million yen	-2,275	-3,428	10,380	6,895	664	1,200	41,607	-40,794	12,056	17,263
Increase (decrease) in accrued expenses	million yen	-6,294	-968	2,276	6,068	3,316	-124	11,109	11,936	-6,168	766
Increase (decrease) in accrued consumption taxes	million yen	-	-11,776	4,854	-4,085	4,568	-	-	-	-9,895	6,335
Other, net	million yen	35,016	7,563	12,898	-20,253	-3,645	-5,335	-40,738	13,881	10,290	-13,182
Subtotal	million yen	322,161	193,274	193,729	90,776	196,384	239,635	144,768	48,692	352,920	263,703
Interest and dividends received	million yen	6,387	7,700	10,815	13,523	21,844	15,461	50,615	14,972	19,659	58,398
Interest paid	million yen	-10,224	-9,657	-9,315	-10,186	-12,280	-11,375	-10,559	-12,367	-14,331	-15,392
Income taxes paid	million yen	-36,504	-42,516	-26,498	-28,997	-23,056	-23,924	-39,474	-17,723	-45,638	-23,027

Net cash provided by (used in) operating activities	million yen	281,819	148,801	168,731	65,116	182,892	219,797	145,350	33,572	312,609	283,681
Purchase of securities	million yen	-	-	-	-	-	-	-	-	-	-
Purchase of property, plant and equipment	million yen	-109,910	-83,435	-73,082	-80,099	-117,574	-169,607	-173,450	-172,079	-174,646	-210,850
Proceeds from sales of property, plant and equipment	million yen	5,486	-	-	-	-	-	1,096	3,616	-	6,041
Purchase of intangible assets	million yen	-7,646	-9,286	-5,977	-21,943	-9,173	-13,148	-14,547	-22,069	-12,720	-11,561
Purchase of long-term prepaid expenses	million yen	-5,383	-6,463	-5,799	-6,150	-9,045	-6,320	-8,396	-7,141	-6,326	-7,830
Purchase of investment securities	million yen	-	-	-	-4,680	-7,997	-7,088	-5,304	-8,995	-5,544	-10,166
Proceeds from sales of investment securities	million yen	-	-	-	-	-	-	4,136	21,086	3,292	28,318
Purchase of shares of subsidiaries and associates	million yen	-25,975	-32,810	-15,385	-68,760	-22,965	-6,309	-9,784	-27,816	-33,770	-68,824
Proceeds from sales of shares of subsidiaries and associates	million yen	-	-	-	-	-	-	52,302	4,414	7,843	3,789
Proceeds from paid-in capital reduction of subsidiaries and associates	million yen	-	-	-	-	-	-	-	-	-	15,360
Purchase of shares of subsidiaries resulting in change in scope of consolidation	million yen	-1,998	0	-6,602	-22,808	-63,350	-5,914	-	-564	-3,078	-
Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation	million yen	414	577	2,485	-	558	8,723	-	3,649	1,890	884
Proceeds from collection of long-term loans receivable	million yen	-7,791	-5,117	-3,000	-5,133	-5,443	-	-	3,544	3,457	-
Collection of long-term loans receivable	million yen	-	-	-	-	-	-	4,800	-	-	-
Proceeds from withdrawal of time deposits	million yen	4,430	-	-	-	-	-	-	-	-	-
Other, net	million yen	4,175	-991	-3,093	5,382	2,724	1,311	-3,016	-1,581	3,658	-785
Net cash provided by (used in) investing activities	million yen	-144,198	-137,527	-110,456	-204,192	-232,266	-198,354	-152,163	-203,938	-215,944	-255,626
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	million yen	-3,603	-	-	-	-	-	-	-	-	-
Net increase (decrease) in commercial papers	million yen	-	-	-	46,000	-46,000	-	-	68,999	-45,005	-23,994
Net increase (decrease) in short-term loans payable	million yen	-	-	-	-	-	-14,659	-	-	-3,581	-
Proceeds from long-term borrowings	million yen	15,456	19,248	18,719	129,306	44,170	35,946	42,844	80,069	26,876	59,551
Repayments of long-term	million yen	-25,298	-18,763	-48,399	-37,759	-47,418	-44,572	-60,388	-39,566	-63,933	-51,910
Proceeds from issuance of bonds	million yen	-	10,000	-	-	175,000	75,000	40,000	70,000	35,000	41,000

Redemption of bonds	million yen	-53,131	-35,700	-	-30,000	-20,000	-30,000	-10,000	-30,000	-10,020	-
Repayments of finance lease liabilities	million yen	-	-	-	-	-	-	-	-	-3,394	-3,925
Proceeds from share issuance to non-controlling shareholders	million yen	190	133	400	195	240	206	402	340	385	21,876
Purchase of treasury shares	million yen	-	-	-	-	-	-	-	-	-20,056	-40,060
Dividends paid	million yen	-20,809	-20,803	-20,800	-20,801	-20,799	-20,793	-22,857	-24,929	-25,962	-39,546
Dividends paid to non-controlling interests	million yen	-602	-948	-1,218	-980	-1,165	-749	-7,859	-778	-625	-598
Repayments to non-controlling shareholders	million yen	-	-	-	-	-	-	-9,700	-37	-	-
Other, net	million yen	-2,918	-3,696	-292	-698	-4,754	-2,013	-2,920	-4,481	193	3,523
Net cash provided by (used in) financing activities	million yen	-90,716	-50,530	-51,591	85,262	79,272	-1,636	-30,479	119,617	-110,123	-34,085
Effect of exchange rate change on cash and cash equivalents	million yen	-328	-3,197	666	-1,478	1,145	838	1,299	4,772	5,893	11,110
Net increase (decrease) in cash and cash equivalents	million yen	46,574	-42,454	7,349	-55,292	31,043	20,644	-35,993	-45,975	-7,564	5,080
Cash and cash equivalents at beginning of period	million yen	162,793	209,367	166,912	171,061	115,769	146,813	166,762	130,769	84,793	77,229
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	million yen	-	-	-3,200	-	-	-695	-	-	-	-
Cash and cash equivalents at end of period	million yen	209,367	166,912	171,061	115,769	146,813	166,762	130,769	84,793	77,229	82,309

1. From FY23.3 there were changes in accounting policies, etc. Figures for FY22.3 are retroactively applied to the changes. In addition, our tax effect accounting as of the end of FY23.3 was calculated on a group relief basis.

2. From FY24.3 Osaka Gas and some of its domestic consolidated subsidiaries started to apply the Japanese group relief.

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Segment information		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
■ Net sales											
Consolidated	million yen	1,322,012	1,183,846	1,296,238	1,371,863	1,368,689	1,364,106	1,591,120	2,275,113	2,083,050	2,069,019
Domestic Energy	million yen	-	-	-	-	-	-	1,340,784	1,971,694	1,770,666	1,737,905
International Energy	million yen	18,701	22,632	22,570	40,489	61,254	69,199	80,779	123,299	116,448	128,151
Life & Business Solutions	million yen	221,702	217,600	201,472	210,914	219,432	216,585	237,086	258,543	274,026	282,466
Adjustments	million yen	-73,326	-67,742	-61,827	-76,497	-90,522	-85,059	-67,091	-78,423	-78,091	-79,503
Gas(-17.3)	million yen	948,501	802,331	-	-	-	-	-	-	-	-
LPG, Electricity and Other Energy(-17.3)	million yen	206,433	209,026	-	-	-	-	-	-	-	-
Domestic Energy / Gas(-21.3)	million yen	-	-	976,269	1,012,642	976,963	916,089	-	-	-	-
Domestic Energy / Electricity(-21.3)	million yen	-	-	157,752	184,313	201,561	247,291	-	-	-	-
■ Segment profit											
Consolidated	million yen	142,136	99,036	78,376	69,073	89,018	126,109	112,043	72,931	204,536	181,384
Domestic Energy	million yen	-	-	-	-	-	-	44,157	-27,324	92,267	77,554
International Energy	million yen	-277	7,477	-5,338	5,974	8,162	22,115	44,330	69,718	79,643	71,933
Life & Business Solutions	million yen	18,834	20,414	18,284	17,714	19,676	19,250	23,516	29,237	31,039	28,767
Adjustments	million yen	-997	944	1,728	850	122	4,375	39	1,300	1,586	3,129
Profit (Loss) on Profit/ Loss on time-lag effect (included in Domestic Energy)	million yen	81,712	13,789	519	-13,273	6,513	1,696	-62,321	-34,711	28,523	4,278
Amount of recognizing actual gains and losses and past service costs (included in Domestic Energy; based on impact on profit)	million yen	-676	-8,906	-9,272	-2,591	3,396	2,884	7,146	10,289	9,701	8,225
Gas(-17.3)	million yen	95,724	48,123	-	-	-	-	-	-	-	-
LPG, Electricity and Other Energy(-17.3)	million yen	28,852	22,075	-	-	-	-	-	-	-	-
Domestic Energy / Gas(-21.3)	million yen	-	-	42,987	35,809	53,200	65,335	-	-	-	-
Domestic Energy / Electricity(-21.3)	million yen	-	-	20,714	8,724	7,855	15,032	-	-	-	-

■ **Segment assets**

Consolidated	million yen	1,829,756	1,886,577	1,897,230	2,029,722	2,140,482	2,313,357	2,588,086	2,819,589	2,980,127	3,200,525
Domestic Energy	million yen	-	-	-	-	-	-	1,522,813	1,576,809	1,588,251	1,640,829
International Energy	million yen	401,590	453,804	462,351	572,881	625,410	634,126	677,097	829,581	941,579	1,105,498
Life & Business Solutions	million yen	411,459	413,448	350,138	374,311	390,693	419,172	438,178	453,058	491,252	528,326
Adjustments	million yen	71,657	69,544	62,066	50,300	4,815	29,659	-50,002	-39,860	-40,956	-74,128
Gas(-17.3)	million yen	772,825	766,272	-	-	-	-	-	-	-	-
LPG, Electricity and Other Energy(-17.3)	million yen	172,223	183,507	-	-	-	-	-	-	-	-
Domestic Energy / Gas(-21.3)	million yen	-	-	865,154	866,906	911,159	955,934	-	-	-	-
Domestic Energy / Electricity(-21.3)	million yen	-	-	157,519	165,322	208,403	274,463	-	-	-	-

■ **Segment profit / Segment assets ratio**

Consolidated	%	7.7	5.3	4.1	3.5	4.3	5.7	4.6	2.7	7.1	5.9
Domestic Energy	%	-	-	-	-	-	-	3.2	-0.0	5.8	4.8
International Energy	%	-0.0	1.7	-0.0	1.2	1.4	3.5	6.8	9.3	9.0	7.0
Life & Business Solutions	%	4.7	4.9	5.3	4.9	5.1	4.8	5.5	6.6	6.6	5.6
Gas(-17.3)	%	12.0	6.3	-	-	-	-	-	-	-	-
LPG, Electricity and Other Energy(-17.3)	%	16.5	12.4	-	-	-	-	-	-	-	-
Domestic Energy / Gas(-21.3)	%	-	-	5.0	4.1	6.0	7.0	-	-	-	-
Domestic Energy / Electricity(-21.3)	%	-	-	14.7	5.4	4.2	6.2	-	-	-	-

■ **Depreciation + Amortization of goodwill**

Consolidated	million yen	86,747	86,206	88,723	99,745	91,925	101,444	108,902	119,822	123,564	127,549
Domestic Energy	million yen	-	-	-	-	-	-	75,027	77,114	76,309	75,456
International Energy	million yen	7,173	8,327	12,165	15,228	16,818	23,322	21,249	30,131	34,287	40,841
Life & Business Solutions	million yen	13,803	13,265	12,913	13,173	13,382	14,007	15,356	15,754	16,338	14,879
Adjustments	million yen	-865	-772	-1,013	-1,389	-1,469	-1,948	-2,730	-3,178	-3,370	-3,627
Gas(-17.3)	million yen	56,396	56,467	-	-	-	-	-	-	-	-
LPG, Electricity and Other Energy(-17.3)	million yen	10,239	8,918	-	-	-	-	-	-	-	-
Domestic Energy / Gas(-21.3)	million yen	-	-	57,789	64,541	55,511	57,119	-	-	-	-
Domestic Energy / Electricity(-21.3)	million yen	-	-	6,868	8,190	7,681	8,943	-	-	-	-

■ **EBITDA**

Consolidated	million yen	228,883	188,403	167,100	159,916	180,943	227,554	220,946	192,754	328,101	308,934
Domestic Energy	million yen	-	-	-	-	-	-	113,721	49,790	168,576	153,010
International Energy	million yen	6,895	15,805	6,827	21,202	24,980	45,437	65,579	99,849	113,930	112,774
Life & Business Solutions	million yen	32,638	33,680	31,198	30,887	33,059	33,258	38,872	44,991	47,377	43,646
Adjustments	million yen	-1,862	171	715	-538	-1,346	2,427	-1,524	-1,878	-1,784	-498
Gas(-17.3)	million yen	152,120	104,590	-	-	-	-	-	-	-	-
LPG, Electricity and Other Energy(-17.3)	million yen	39,092	30,994	-	-	-	-	-	-	-	-
Domestic Energy / Gas(-21.3)	million yen	-	-	100,777	91,449	108,712	122,455	-	-	-	-
Domestic Energy / Electricity(-21.3)	million yen	-	-	27,583	16,915	15,537	23,975	-	-	-	-

■ **Investment in entities accounted for using equity method**

Consolidated	million yen	109,997	180,157	192,234	230,703	210,647	210,091	191,659	260,406	329,808	405,590
Domestic Energy	million yen	-	-	-	-	-	-	23,893	38,754	53,340	59,917
International Energy	million yen	98,314	171,026	177,258	213,821	195,768	190,912	167,765	221,652	276,468	345,673
Life & Business Solutions	million yen	6,983	3,874	-	-	-	-	-	-	-	-
Gas(-17.3)	million yen	-	260	-	-	-	-	-	-	-	-
LPG, Electricity and Other Energy(-17.3)	million yen	4,698	4,996	-	-	-	-	-	-	-	-
Domestic Energy / Gas(-21.3)	million yen	-	-	13,554	14,405	14,408	15,256	-	-	-	-
Domestic Energy / Electricity(-21.3)	million yen	-	-	1,421	2,477	470	3,922	-	-	-	-

■ Capital expenditures											
Consolidated	million yen	114,418	88,657	81,716	107,259	131,010	189,454	189,317	195,330	198,421	221,735
Domestic Energy	million yen	-	-	-	-	-	-	114,879	104,119	103,659	103,947
International Energy	million yen	20,714	15,167	6,187	24,760	8,914	29,270	35,932	54,220	53,294	59,675
Life & Business Solutions	million yen	19,934	17,283	17,175	19,888	32,216	35,601	43,094	39,312	45,136	60,809
Adjustments	million yen	-1,794	-2,000	-1,551	-1,717	-2,937	-3,185	-4,589	-2,321	-3,667	-2,697
Gas(-17.3)	million yen	60,194	50,530	-	-	-	-	-	-	-	-
LPG, Electricity and Other Energy(-17.3)	million yen	15,369	7,676	-	-	-	-	-	-	-	-
Domestic Energy / Gas(-21.3)	million yen	-	-	46,426	48,139	66,007	80,174	-	-	-	-
Domestic Energy / Electricity(-21.3)	million yen	-	-	13,477	16,188	26,809	47,592	-	-	-	-
■ R&D expenses											
Consolidated	million yen	11,340	10,374	9,708	10,961	10,174	9,440	9,500	9,627	9,886	12,690
Domestic Energy	million yen	-	-	-	-	-	-	6,741	6,682	6,668	9,373
Life & Business Solutions	million yen	2,703	2,544	2,206	3,854	2,902	2,795	2,759	2,944	3,218	3,316
Gas(-17.3)	million yen	8,553	7,728	-	-	-	-	-	-	-	-
LPG, Electricity and Other Energy(-17.3)	million yen	83	101	-	-	-	-	-	-	-	-
Domestic Energy / Gas(-21.3)	million yen	-	-	7,501	7,107	7,271	6,645	-	-	-	-
■ Number of employees											
Consolidated	number of persons	20,844	20,762	19,997	20,224	20,543	20,941	20,961	21,017	21,159	21,404
Domestic Energy / Electricity(-21.3)	number of persons	-	-	387	395	415	268	-	-	-	-
Domestic Energy	number of persons	-	-	-	-	-	-	11,382	11,311	11,279	10,934
International Energy	number of persons	147	157	191	194	287	292	239	338	361	358
Life & Business Solutions	number of persons	8,462	8,537	8,610	8,662	8,908	9,235	9,340	9,348	9,519	10,112
Gas(-17.3)	number of persons	10,817	10,630	-	-	-	-	-	-	-	-
LPG, Electricity and Other Energy(-17.3)	number of persons	1,418	1,438	-	-	-	-	-	-	-	-
Domestic Energy / Gas(-21.3)	number of persons	-	-	10,809	10,973	10,933	11,146	-	-	-	-

1. ■ Segment profit - ---[Operating profit + Share of profit (loss) of entities accounted for using equity method]
2. Profit (Loss) on Profit / Loss on time-lag effect (included in Domestic Energy) (■ Segment profit) - --Temporary increase (decrease) in profit until the fluctuation in feedstock costs is reflected
3. ■ Segment profit / Segment assets ratio - ---[Segment profit / Average segment assets × 100]
4. ■ Segment profit / Segment assets ratio - For the Segment profit / Segment assets ratio for International Energy for FY16.3 and FY18.3 and for Domestic Energy for FY23.3, the
5. ■ EBITDA - ---[Operating profit + Depreciation + Amortization of goodwill (BIWAKO BLUE ENERGY Co., Ltd.'s one-time amortization of goodwill is excluded) + Share of profit (loss) of
6. From FY15.3, renewable energy business, previously segmented in "Environment and non-energies" has been in either "LPG, Electricity, and Other Energy" or "International Energy"
7. From FY18.3, we reviewed the segmentation of our business segments and reorganized them. Businesses including power generation and electricity sales, which were previously included in
8. FY18.3 results are calculated taking in account of "Partial Amendments to Accounting standard for Tax Effect Accounting".
9. From FY19.3, Osaka Gas Engineering Co., Ltd. changed its segment from "Life & Business Solutions" to "Domestic Energy / Gas". FY18.3 results are calculated based on the contents after
10. From FY21.3, Gas and Power Co., Ltd. (Domestic Energy / Electricity) was merged into Daigas Gas and Power Solution Co., Ltd. (Domestic Energy / Gas). FY20.3 Results are calculated based
11. From FY22.3, "Domestic Energy / Gas" and "Domestic Energy / Electricity" were integrated into "Domestic Energy". Osaka Gas International Transport Inc. etc, which were previously

Breakdown of Domestic Energy		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
■ Net sales											
Domestic Energy	million yen	-	-	-	-	-	-	1,340,784	1,971,694	1,770,666	1,737,905
Osaka Gas Co., Ltd.	million yen	1,039,733	906,854	1,039,629	1,104,537	1,084,389	1,053,584	1,207,683	1,716,757	1,565,354	1,514,799
Osaka Gas Network Co., Ltd.	million yen	-	-	-	-	-	-	-	216,279	212,621	213,420
Osaka Gas Marketing Co., Ltd.	million yen	-	-	-	-	-	44,519	45,647	50,347	56,134	60,237
Daiqas Energy Co., Ltd.	million yen	-	-	-	-	-	41,956	49,614	63,450	61,954	71,658
Osaka Gas International Transport Inc.	million yen	-	-	-	-	-	-	23,780	28,642	56,269	53,349
Domestic Energy / Gas(-21.3)	million yen	-	-	976,269	1,012,642	976,963	916,089	-	-	-	-
Domestic Energy / Electricity(-21.3)	million yen	-	-	157,752	184,313	201,561	247,291	-	-	-	-
Osaka Gas Housing & Equipment Co., Ltd.(-20.3)	million yen	15,481	16,992	17,671	17,832	17,705	-	-	-	-	-
OGCTS Co., Ltd.(-20.3)	million yen	23,039	26,514	27,013	30,082	32,398	-	-	-	-	-
LPG, Electricity and Other Energy(-17.3)	million yen	206,433	209,026	-	-	-	-	-	-	-	-
Gas(-17.3)	million yen	948,501	802,331	-	-	-	-	-	-	-	-
■ Segment profit											
Domestic Energy	million yen	-	-	-	-	-	-	44,157	-27,324	92,267	77,554
Osaka Gas Co., Ltd.	million yen	112,054	55,345	47,722	27,946	45,788	60,496	15,635	-90,251	45,162	35,592
Osaka Gas Network Co., Ltd.	million yen	-	-	-	-	-	-	-	13,554	11,728	9,507
Osaka Gas Marketing Co., Ltd.	million yen	-	-	-	-	-	3,649	3,978	4,340	5,061	6,100
Daiqas Energy Co., Ltd.	million yen	-	-	-	-	-	3,169	4,789	5,598	5,457	5,298
Osaka Gas International Transport Inc.	million yen	-	-	-	-	-	-	1,677	-3,939	3,957	-551
Share of profit (loss) of entities accounted for using equity method (Domestic Energy)	million yen	-	-	-	-	-	-	2,253	4,043	3,845	2,671
Domestic Energy / Gas(-21.3)	million yen	-	-	42,987	35,809	53,200	65,335	-	-	-	-
Share of profit (loss) of entities accounted for using equity method (Domestic Energy / Gas)(-21.3)	million yen	44	67	943	1,031	534	1,050	-	-	-	-
Domestic Energy / Electricity(-21.3)	million yen	-	-	20,714	8,724	7,855	15,032	-	-	-	-
Share of profit (loss) of entities accounted for using equity method (Domestic Energy / Electricity)(-21.3)	million yen	-904	388	146	-625	-517	-706	-	-	-	-
Osaka Gas Housing & Equipment Co., Ltd.(-20.3)	million yen	357	570	568	610	710	-	-	-	-	-
OGCTS Co., Ltd.(-20.3)	million yen	1,455	2,081	1,958	2,221	2,224	-	-	-	-	-
LPG, Electricity and Other Energy(-17.3)	million yen	28,852	22,075	-	-	-	-	-	-	-	-
Gas(-17.3)	million yen	95,724	48,123	-	-	-	-	-	-	-	-

1. Osaka Gas Network Co., Ltd. (■ Net sales) - --From April 2022, Osaka Gas Co., Ltd. implemented the legal separation of the gas pipeline business.
2. ■ Segment profit - Segment profit ---[Operating profit + Share of profit (loss) of entities accounted for using equity method]
3. Daigas Energy Co., Ltd. (■ Segment profit) - --In April 2020, Osaka Gas Marketing Co., Ltd. took over the housing equipment sales and renovation business in Osaka Gas Housing &
4. OGCTS Co., Ltd.(-20.3) (■ Segment profit) - --The company name changed from Creative Techno Solution Co., Ltd. to OGCTS Co., Ltd. from January 1st, 2015.
5. From FY15.3, renewable energy business, previously segmented in "Environment and non-energies" has been in either "LPG, Electricity, and Other Energy" or "International Energy"
6. From FY18.3, we reviewed the segmentation of our business segments and reorganized them. Businesses including power generation and electricity sales, which were previously included in
7. From FY19.3, Osaka Gas Engineering Co., Ltd. changed its segment from "Life & Business Solutions" to "Domestic Energy / Gas". FY18.3 results are calculated based on the contents after
8. From FY21.3, Gas and Power Co.,Ltd.(Domestic Energy / Electricity) was merged into Daigas Gas and Power Solution Co., Ltd.(Domestic Energy / Gas). FY20.3 Results are calculated based
9. From FY22.3, "Domestic Energy / Gas" and "Domestic Energy / Electricity" were integrated into "Domestic Energy". Osaka Gas International Transport Inc. etc, which were previously

Domestic Energy/Business data		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
■ Profit of gas business/ Osaka Gas											
Sales from gas business	million yen	759,522	616,631	662,475	679,170	640,724	551,187	582,617	858,724	763,234	752,831
Raw material costs (impact on	million yen	-367,761	-286,621	-345,488	-393,279	-345,135	-239,951	-355,562	-628,413	-495,710	-507,057
Gross profit of gas business	million yen	391,761	330,010	316,986	285,891	295,588	311,236	227,055	230,311	267,523	245,774
Profit (Loss) on Profit/ loss on time-lag effect (Gas)	million yen	81,712	13,789	519	-13,273	6,513	-1,670	-44,784	-16,405	14,606	2,999
■ Domestic gas sales volume											
Non-consolidated gas sales volume total	million m3	8,021	8,662	8,546	7,901	7,324	7,121	-	-	-	-
Residential/ Osaka Gas (-21.3)	million m3	2,083	2,103	2,160	1,892	1,798	1,862	-	-	-	-
Non-Residential/ Osaka Gas (-21.3)	million m3	-	-	6,387	6,010	5,526	5,259	-	-	-	-
Commercial(-17.3)	million m3	833	844	-	-	-	-	-	-	-	-
Public and medical(-17.3)	million m3	577	618	-	-	-	-	-	-	-	-
Industrial(-17.3)	million m3	4,059	4,609	-	-	-	-	-	-	-	-
Wholesale(-17.3)	million m3	469	489	-	-	-	-	-	-	-	-
Supply for non-regulated customers(-17.3)	million m3	4,647	5,218	-	-	-	-	-	-	-	-
Monthly gas sales volume per household	m3/month	29.3	29.3	30.8	28.7	29.2	31.6	31.8	-	-	-
Domestic gas sales volume total (Consolidated)	million m3	8,052	8,694	8,580	7,935	7,362	7,157	7,090	6,845	6,646	6,650
Residential	million m3	-	-	-	-	-	-	1,849	1,697	1,721	1,659
Non-Residential	million m3	-	-	-	-	-	-	5,241	5,148	4,925	4,992
Non-consolidated number of unit for gas supply	thousand	7,252	6,230	5,970	5,553	5,225	5,031	4,915	-	-	-
Number of unit for gas supply (Reference) Average temperature of Osaka City	thousand	-	-	-	-	-	5,144	5,026	5,004	5,048	5,114
	℃	17.4	17.4	16.8	17.7	17.8	17.6	17.2	17.8	17.9	18.2

■ Domestic electricity profit											
Electricity profit	million yen	-	-	-	-	-	14,833	14,071	11,365	31,442	41,130
Profit (Loss) on Profit/ Loss on time-lag effect (Electricity)	million yen	-	-	-	-	-	3,366	-17,537	-18,306	13,916	1,279
■ Domestic electricity sales volume											
Retail	GWh	-	995	2,355	3,457	4,617	5,721	6,189	6,390	6,858	7,509
Wholesale, etc.	GWh	-	7,954	8,596	8,196	8,572	10,412	10,571	9,493	8,450	9,473
Total	GWh	8,503	8,948	10,951	11,653	13,189	16,133	16,760	15,883	15,308	16,982
Number of low-voltage electricity supply	thousand	-	305	619	945	1,322	1,510	1,613	1,707	1,835	1,922
■ Number of customer accounts											
Total number of customer accounts	thousand	-	7,997	8,274	8,745	9,102	9,401	9,812	10,021	10,384	10,711
Number of gas accounts	thousand	-	-	-	-	-	-	-	5,293	5,332	5,434
Number of electricity accounts	thousand	-	-	-	-	-	-	-	2,055	2,283	2,448
Number of other accounts	thousand	-	-	-	-	-	-	-	2,673	2,768	2,828
■ Sales of major gas appliances											
Gas co-generation system for residential use	units	13,166	16,965	18,830	18,669	18,695	22,034	17,511	20,189	21,428	19,894
Gas co-generation for industrial running capacity	thousand kW	1,580	1,589	1,573	1,571	1,544	1,542	1,530	1,509	1,563	1,565
Gas heat pump (thousand kW)	thousand kW	566	539	476	459	530	383	431	401	430	395
■ Change in total length of gas pipes											
High-pressure	km	741	741	741	742	749	748	761	761	761	763
Medium-pressure A	km	1,879	1,903	1,917	1,919	1,929	1,940	1,942	1,947	1,950	1,954
Medium-pressure B	km	4,548	4,563	4,576	4,588	4,599	4,610	4,621	4,628	4,636	4,646
Low-pressure main pipe	km	16,075	16,128	16,187	16,254	16,333	16,388	16,441	16,480	16,516	16,540
Length of main pipes	km	23,243	23,335	23,421	23,504	23,610	23,686	23,766	23,817	23,864	23,903
Length of branch pipes	km	27,137	27,255	27,367	27,485	27,588	27,697	27,777	27,868	27,955	28,018
Total Length of main and branch pipes	km	50,380	50,590	50,788	50,989	51,198	51,383	51,543	51,684	51,819	51,921
Length of supply pipes	km	11,011	11,077	11,132	11,187	11,234	11,289	11,337	11,386	11,437	11,483
Total length of pipes, including supply pipes	km	61,391	61,666	61,919	62,175	62,432	62,671	62,880	63,071	63,256	63,404
■ LNG handled by Daiqas group											
Brunei	thousand ton	763	556	765	781	704	454	641	160	450	590
Indonesia	thousand ton	612	750	523	505	175	285	127	0	0	180
Malaysia	thousand ton	1,063	1,025	940	1,203	936	945	942	1,153	1,008	243
Australia	thousand ton	1,325	2,039	3,024	3,225	3,398	3,436	4,011	4,756	4,026	4,501
Russia	thousand ton	507	703	575	384	382	384	449	321	192	192
Qatar	thousand ton	409	359	415	354	238	421	179	0	0	0
Oman	thousand ton	1,309	1,454	1,269	1,389	1,322	1,271	1,335	1,460	1,529	1,332
Papua new guinea	thousand ton	1,451	1,724	1,667	1,252	1,243	1,308	1,663	1,939	1,940	1,820
USA	thousand ton	0	0	132	60	788	1,836	2,823	679	2,151	2,048
Others	thousand ton	363	305	208	265	0	235	274	141	189	278
Total	thousand ton	7,802	8,915	9,519	9,419	9,186	10,575	12,443	10,608	11,484	11,184

1. Sales from gas business (■Profit of gas business/ Osaka Gas) - --Prior to FY17.3 calculated by [Gas sales + Gas transportation service revenue]
2. Gross profit of gas business (■Profit of gas business/ Osaka Gas) - --[Sales from gas business + Raw material costs(impact on profit)] Prior to FY17.3 calculated by [Sales from gas business]
3. Profit (Loss) on Profit/ Loss on time-lag effect (Gas) (■Profit of gas business/ Osaka Gas) - --Excluding time-lag effect of electricity business from FY21.3
4. Non-consolidated number of unit for gas supply (■Domestic gas sales volume) - --[number of meters installed - number of meters unused (unoccupied houses, etc.) - number of units of
5. Number of unit for gas supply (■Domestic gas sales volume) - --Domestic consolidated basis
6. (Reference) Average temperature of Osaka City (■Domestic gas sales volume) - --Source : Japan Meteorological Agency
7. Electricity profit (■Domestic electricity profit) - -- a simple total of the profit in Osaka Gas Co., Ltd.'s incidental electricity business and profits of its affiliated companies involved in electricity business
8. Total number of customer accounts (■Number of customer accounts) - --Total number of contracts for gas, electricity, LPG, ENE FARM, "Sumikata" services, Utility Agent, etc.
9. Number of gas accounts (■Number of customer accounts) - --The total number of gas customer accounts of Osaka Gas, its Japanese subsidiaries, and companies accounted for using the
10. Number of electricity accounts (■Number of customer accounts) - --The total number of low-voltage electricity customer accounts of Osaka Gas, its Japanese subsidiaries, companies
11. Gas co-generation for industrial running capacity (■Sales of major gas appliances) - --Cumulative results installed by each fiscal year.
12. Gas heat pump (thousand kW) (■Sales of major gas appliances) - --Shipping basis
13. High-pressure (■Change in total length of gas pipes) - --1.0 MPa or higher in maximum pressure of gas distributed
14. Medium-pressure A (■Change in total length of gas pipes) - --0.3 MPa or higher and less than 1.0 MPa in maximum pressure of gas distributed
15. Medium-pressure B (■Change in total length of gas pipes) - --0.1 MPa or higher and less than 0.3 MPa in maximum pressure of gas distributed
16. Low-pressure main pipe (■Change in total length of gas pipes) - --Less than 0.1 MPa in maximum pressure of gas distributed

Breakdown of International Energy		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
■ Net sales											
International Energy	million yen	18,701	22,632	22,570	40,489	61,254	69,199	80,779	123,299	116,448	128,151
USA	million yen	-	-	-	-	-	-	-	-	-	97,927
Australia	million yen	-	-	-	-	-	-	-	-	-	27,197
Osaka Gas USA Corporation	million yen	8,836	9,854	4,011	11,153	17,758	35,582	61,594	90,391	87,933	-
Osaka Gas Australia Pty Ltd	million yen	-	-	5,820	13,859	14,661	7,597	17,845	30,258	25,861	-
Osaka Gas International Transport Inc.	million yen	1,864	3,164	6,063	7,800	10,606	23,631	-	-	-	-
■ Segment profit											
International Energy	million yen	-277	7,477	-5,338	5,974	8,162	22,115	44,330	69,718	79,643	71,933
USA	million yen	-	-	-	-	-	-	-	-	-	59,460
Electricity business in USA (Thermal)	million yen	-	-	-	1,014	931	1,795	4,278	8,254	12,630	7,731
Australia	million yen	-	-	-	-	-	-	-	-	-	17,674
Others	million yen	-	-	-	-	-	-	-	-	-	-5,201
Share of profit (loss) of entities accounted for using equity method	million yen	-4,594	807	-831	691	5,209	13,274	10,587	8,886	28,137	-
Osaka Gas USA Corporation	million yen	3,434	4,905	-8,836	-2,173	-5,000	8,620	27,837	42,570	40,417	-
Osaka Gas Australia Pty Ltd	million yen	-	-	1,194	5,538	6,088	-2,367	9,181	21,882	15,902	-
Idemitsu Snorre Oil Development Co., Ltd.(-22.3)	million yen	159	1,832	3,809	3,880	2,345	6,254	3,556	-	-	-
Osaka Gas International Transport Inc.(-21.3 included in International Energy)	million yen	985	1,608	2,338	1,558	1,626	2,353	-	-	-	-

1. Electricity business in USA (Thermal) (■Segment profit) - --Included in USA. Equity method affiliates. Excluding profit/loss on market value of derivative
2. From FY22.3, "Domestic Energy / Gas" and "Domestic Energy / Electricity" were integrated into "Domestic Energy". Osaka Gas International Transport Inc. etc, which were previously
3. From FY25.3, the breakdown of the International Energy segment's performance is presented by region. Osaka Gas USA Corporation, Osaka Gas Australia Pty Ltd, Share of profit (loss) of

Breakdown of Life & Business Solutions		16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
■ Net sales											
Life & Business Solutions	million yen	221,702	217,600	201,472	210,914	219,432	216,585	237,086	258,543	274,026	282,466
Osaka Gas Urban Development Co., Ltd.	million yen	23,636	27,927	25,589	21,095	22,021	26,685	28,296	35,740	42,477	44,126
Osaka Gas Information System Research Institute Co., Ltd.	million yen	35,886	37,132	36,676	40,240	43,029	40,163	45,468	47,782	50,699	49,016
Osaka Gas Chemicals Co., Ltd.	million yen	27,944	26,705	29,190	30,914	30,935	31,024	34,027	34,186	33,516	34,017
Jacobi Carbons AB	million yen	25,299	23,131	25,566	29,962	31,060	31,560	37,893	49,608	49,619	54,203
■ Segment profit											
Life & Business Solutions	million yen	18,834	20,414	18,284	17,714	19,676	19,250	23,516	29,237	31,039	28,767
Osaka Gas Urban Development Co., Ltd.	million yen	6,148	7,657	6,865	6,548	6,688	7,777	7,794	9,608	11,003	11,816
Osaka Gas Information System Research Institute Co., Ltd.	million yen	3,857	3,622	4,415	5,232	5,141	3,859	6,077	5,749	6,028	4,879
Osaka Gas Chemicals Co., Ltd.	million yen	550	638	1,342	1,761	1,416	2,118	2,088	2,198	1,210	629
Jacobi Carbons AB	million yen	2,714	2,870	2,404	579	2,742	3,431	3,740	6,874	6,724	5,365
Share of profit (loss) of entities accounted for using equity method	million yen	916	522	-	-	-	-	-	-	-	-

1. From FY19.3, Osaka Gas Engineering Co., Ltd. changed its segment from "Life & Business Solutions" to "Domestic Energy / Gas". FY18.3 results are calculated based on the contents after the change, excluding R&D expenses and the number of employees.

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Environment		17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
■ GHG Emissions										
GHG Emissions	thousand t-CO ₂ e	36,127	36,630	34,808	32,907	27,784	26,785	25,977	25,632	24,420
Scope 1	thousand t-CO ₂ e	4,090	4,888	5,052	4,660	5,215	4,526	4,406	4,441	4,440
Scope 2	thousand t-CO ₂ e	273	270	298	303	297	334	324	324	335
Scope 3	thousand t-CO ₂ e	31,764	31,471	29,459	27,944	22,271	21,925	21,247	20,867	19,646
■ Avoided emissions (compared to FY2018.3)										
Avoided emissions (baseline: FY2017.3)	thousand t-CO ₂	-	-609	-1,057	-1,650	-2,280	-3,356	-3,863	-5,008	-6,291
■ Renewable energy development contribution										
Renewable energy development contribution	MW	-	-	-	-	-	1,398	2,110	3,166	3,696
■ Percentage of renewables in our power generation portfolio in Japan										
Percentage of renewables in our power generation portfolio in Japan	%	-	-	-	-	5	8	13	22	30

1. ■ GHG Emissions - As of March 31

2. ■ GHG Emissions - Greenhouse gases subject to calculation are, CO₂, methane (CH₄), N₂O and chlorofluorocarbons (HFC).

3. Scope 3 (■ GHG Emissions) - ---Calculation of Scope 3 greenhouse gas emissions started in FY2016.3, covering the Daigas Group's entire value chain.

4. ■ Avoided emissions (compared to FY2018.3) - As of March 31

5. Avoided emissions (baseline: FY2017.3) (■ Avoided emissions (compared to FY2018.3)) - ---Calculate the estimated effect of CO₂ emissions reduction in one year of the target FY by introducing high efficiency facilities and low carbon energy, etc. to customer side and the company's business activities in and after FY2018.3.

6. ■ Renewable energy development contribution - As of March 31

7. ■ Percentage of renewables in our power generation portfolio in Japan - As of March 31

Social		19.3	20.3	21.3	22.3	23.3	24.3	25.3
■Percentage of female employee and women in managerial positioin								
Percentage of female employees / Group	%	28.2	27.6	28.3	28.5	28.2	28.7	29.0
Percentage of female employees / Osaka Gas	%	15.4	15.7	17.0	16.6	23.0	23.6	24.3
Percentage of women in managerial positions / Group	%	6.8	6.6	7.5	8.0	8.4	8.5	8.7
■Employee turnover rate (Osaka Gas, the Core Energy Business Companies and Osaka Gas Network Company)								
Employee turnover rate	%	1.4	1.1	1.2	1.7	1.8	2.1	2.0
■Childcare leave and shorter working hours for childcare (Osaka Gas)								
Employees taking childcare leave/leave for childcare purposes	Number of persons	201	201	111	135	46	59	39
Of which male taking childcare leave/leave for childcare purposes	Number of persons	178	172	97	123	36	45	34
Shorter working hours for childcare	Number of persons	35	33	22	26	29	25	28
■Nursing care leave (Osaka Gas)								
Nursing care leave	Number of persons	2	1	0	0	1	0	0
Shorter working hours for nursing care	Number of persons	1	0	1	1	0	1	0
■Percentage of disabled employees (Osaka Gas)								
Percentage of disabled employees	%	2.36	2.40	2.34	2.45	2.59	2.71	2.88

1. ■Percentage of female employee and women in managerial positioin - As of March 31

2. Percentage of women in managerial positions / Group (■Percentage of female employee and women in managerial positioin) - ---Management positions are the posts of manager level or higher, who actually have subordinates and perform personnel evaluation.

3. Employee turnover rate (■Employee turnover rate (Osaka Gas, the Core Energy Business Companies and Osaka Gas Network Company)) - ---[the number of regular employees who retired for personal reasons (as of March 31 of each fiscal year) / the number of regular employees (as of April 1 of each fiscal year)]

4. ■Childcare leave and shorter working hours for childcare (Osaka Gas) - Excluding loaned employees

5. ■Nursing care leave (Osaka Gas) - Excluding loaned employees

6. ■Percentage of disabled employees (Osaka Gas) - As of June 1.

7. The employee turnover rate is calculated for Osaka Gas on a non-consolidated basis up to FY20.3, and from FY21.3 onwards, it covers Osaka Gas on a non-consolidated basis, core energy business companies and Osaka Gas Network Company.

Governance		19.6	20.6	21.6	22.6	23.6	24.6	25.6
■ Board members								
Number of Board members (1+2+3+4)	Number of persons	13	9	10	10	10	15	15
In-house board members (1+2)	Number of persons	10	6	6	6	6	8	8
In-house board members/ Male (1)	Number of persons	10	6	6	6	6	8	8
In-house board members/ Female (2)	Number of persons	0	0	0	0	0	0	0
Outside board members (3+4)	Number of persons	3	3	4	4	4	7	7
Outside board members/ Male (3)	Number of persons	3	3	3	3	2	3	3
Outside board members/ Female (4)	Number of persons	0	0	1	1	2	4	4
Number of audit & supervisory board members (5+6+7+8)	Number of persons	-	-	-	-	-	5	5
Inside audit & supervisory board members (5+6)	Number of persons	-	-	-	-	-	2	2
In-house audit & supervisory board members/ Male (5)	Number of persons	-	-	-	-	-	2	2
In-house audit & supervisory board members/ Female (6)	Number of persons	-	-	-	-	-	0	0
Outside audit & supervisory board members (7+8)	Number of persons	-	-	-	-	-	3	3
Outside audit & supervisory board members/ Male (7)	Number of persons	-	-	-	-	-	1	1
Female outside audit & supervisory board members (8)	Number of persons	-	-	-	-	-	2	2
Percentage of outside board members (right axis)	%	23.0	33.0	40.0	40.0	40.0	46.7	46.7
Percentage of female board members (right axis)	%	0.0	0.0	10.0	10.0	20.0	26.7	26.7

■ Audit & supervisory board members (-23.6)								
Number of audit & supervisory board members (-23.6)	Number of persons	5	5	5	5	5	-	-
Inside audit & supervisory board members (-23.6)	Number of persons	2	2	2	2	2	-	-
In-house audit & supervisory board members/ Male (-23.6)	Number of persons	2	2	2	2	2	-	-
In-house audit & supervisory board members/ Female (-23.6)	Number of persons	0	0	0	0	0	-	-
Outside audit & supervisory board members (-23.6)	Number of persons	3	3	3	3	3	-	-
Outside audit & supervisory board members/ Male (-23.6)	Number of persons	2	2	2	2	1	-	-
Female outside audit & supervisory board members (-23.6)	Number of persons	1	1	1	1	2	-	-
Ratio of outside audit & supervisory board members (right axis)	%	60	60	60	60	60	-	-
Ratio of female audit & supervisory board members (right axis) (-23.6)	%	20	20	20	20	40	-	-

1. Number of members elected at the annual shareholders meeting for the year. Latest figures as of June 2024.

2. At the 206th Ordinary General Meeting of Shareholders held on June 27, 2024, our organization changed from a company with a board of auditors to a company with an audit and supervisory committee

Third-party evaluation		20.6	21.6	22.6	23.6	24.6	25.6
MSCI SELECTION INDEXES	selected	1	1	1	1	1	1
FTSE Blossom Japan Sector Relative	selected	-	-	1	1	1	1
FTSE Blossom Japan	selected	1	1	1	1	1	1
Morningstar Japan ex-REIT Gender Diversity Tilt Index	selected	-	-	-	1	1	1
MSCI Japan ESG Select Leaders Index	selected	1	1	1	1	1	1
MSCI Nihonkabu ESG Select Leaders Index	selected	-	-	-	-	1	1
MSCI Japan Empowering Women Index (WIN)	selected	1	1	1	1	1	1
MSCI Japan Empowering Women (WIN) Select Index	selected	1	1	1	1	1	1
S&P/JPX Carbon Efficient Index	selected	1	1	1	1	1	1

1. MSCI SELECTION INDEXES - ---Before January 2025, MSCI ESG Leaders Indexes

2. FTSE Blossom Japan Sector Relative - ---Included in GPIF's ESG index since March 2022

3. FTSE Blossom Japan - ---Included in GPIF's ESG index

4. Morningstar Japan ex-REIT Gender Diversity Tilt Index - ---Included in GPIF's ESG index since March 2023

5. MSCI Japan ESG Select Leaders Index - ---Included in GPIF's ESG index until March 2024

6. MSCI Nihonkabu ESG Select Leaders Index - ---Included in GPIF's ESG index since March 2024

7. MSCI Japan Empowering Women Index (WIN) - ---Included in GPIF's ESG index

8. S&P/JPX Carbon Efficient Index - ---Included in GPIF's ESG index

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(Reference) Unit Conversion

■ Thermal Conversion Table

(MJ=10 ⁶ J)	(kWh)	(kcal)	kiloliter of crude oil equivalent (kl)	Tons of oil equivalent (TOE)	British thermal unit (BTU)
1	0.278	239	0.0258×10^{-3}	0.0239×10^{-3}	948
3.60	1	860	0.0930×10^{-3}	0.0860×10^{-3}	3,412
0.00419	0.00116	1	1.08×10^{-7}	10^{-7}	3.97
3.87×10^4	1.08×10^4	9.25×10^6	1	0.925	3.67×10^7
4.19×10^4	1.16×10^4	10^7	1.08	1	3.97×10^7
0.00106	2.93×10^{-4}	0.252	2.72×10^{-8}	2.52×10^{-8}	1

■ Crude Oil Conversion Table

barrel(bbl)	liter(l)	ton(t)
1	159	0.14
6.3	1,000	0.88
7.3	1,159	1

■ Amount of gas that can be produced from 1 ton of LNG (production volume)

1 ton of LNG $\doteq$ 2 m³ (liquid product) $\doteq$ 1,200 m³N (gas volume at 0°C, 1 atm, 45 MJ)

■ LNG-fired power generation (assuming thermal efficiency of 40% and operating rate of 50%)

1 ton of LNG $\doteq$ 6,048 kWh

1 GW power generation facility consumes approx. 720,000 tons/year of LNG

Source: Calculated from "Comprehensive Energy Statistics," by Ministry of Economy, Trade and Industry