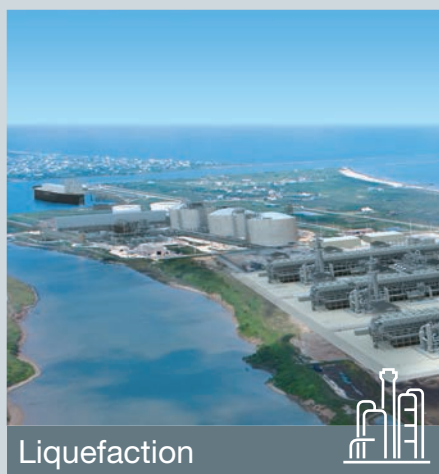
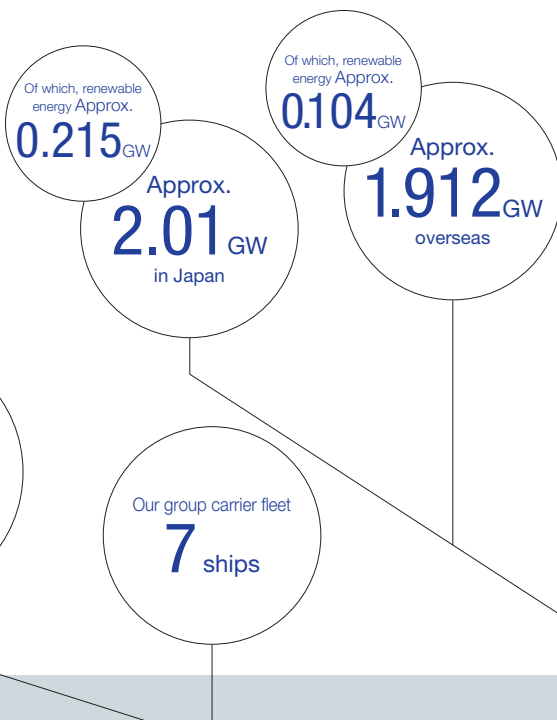


Value Chain

Data as of March 31, 2019

The Daigas Group is involved in the full range of processes from procurement and transportation of natural gas to production, power generation, supply, sales, and security of city gas. We are now exploring ways to strengthen the value chain. We aim to accomplish this by actively expanding new business domains both in Japan and internationally that utilize the expertise that we have gained through our operations to date.



We pursue stable procurement by concluding long-term purchase agreements and diversifying suppliers. In addition, we aim to achieve stable prices by diversifying price indicators through operation of the Freeport LNG terminal in the United States.

We utilize our group carrier fleet to stabilize procurement and reduce transportation costs.

International Energy Business(upstream to middle and downstream)

Participation in upstream businesses and liquefaction businesses

We realize low-cost and stable procurement of LNG by participating in upstream businesses and liquefaction businesses.



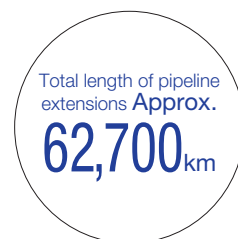
Ichthys LNG Project



East Texas Shale Gas Project



Freeport LNG Terminal (artist's rendition)



Creation of Power Supply Portfolio

We aim to establish a competitive and environmentally friendly power supply portfolio by actively focusing on the development of renewable energy sources.



Torishima Solar Power Plant

Service chain partners
Approx.

200 stores

Domestic Energy/Electricity Business

We operate power generation facilities with varying power sources, from natural gas-fired thermal power plants including the Senboku Natural Gas Power Plant to cogeneration and renewable energy sources, etc.



Power Generation

Electricity is supplied using the grid operated by Kansai Electric Power Co., Inc., to offer the same level of reliability and quality as always.



Electricity Supply

We accept requests 24 hours a day, 365 days a year to assure security and safety for our customers.



Security, Sales, and Services

Expansion of Wide-Area Businesses including the Greater Tokyo area

Expansion to the Greater Tokyo Area



Business development in Southeast Asia



Production of City Gas

We established a complete production system with two LNG terminals in Senboku and Himeji as well as 28 LNG tanks.



Gas Supply

To support stable supply of city gas, we promote planned facility upgrades and development of the gas pipeline network.



We provide the best solutions that meet the various needs of households, factories, and offices.

Domestic Energy/Gas Business

We actively apply technologies and expertise we have accumulated in the energy business, developing businesses that differ from the energy field to diversify business risk.



Real Estate Business



Materials Solutions Business



Information Solutions Business

LBS Business

Number of customer accounts*
Approx.

8.75 million

Of which, number of low-voltage electricity supply customers
Approx.
0.95 million customers

Of which, number of gas supply customers
Approx.
5.58 million customers

*Total number of contracts, including city gas, electricity, LPG, ENE-FARM, Sumikata Service, and utility agent contracts.