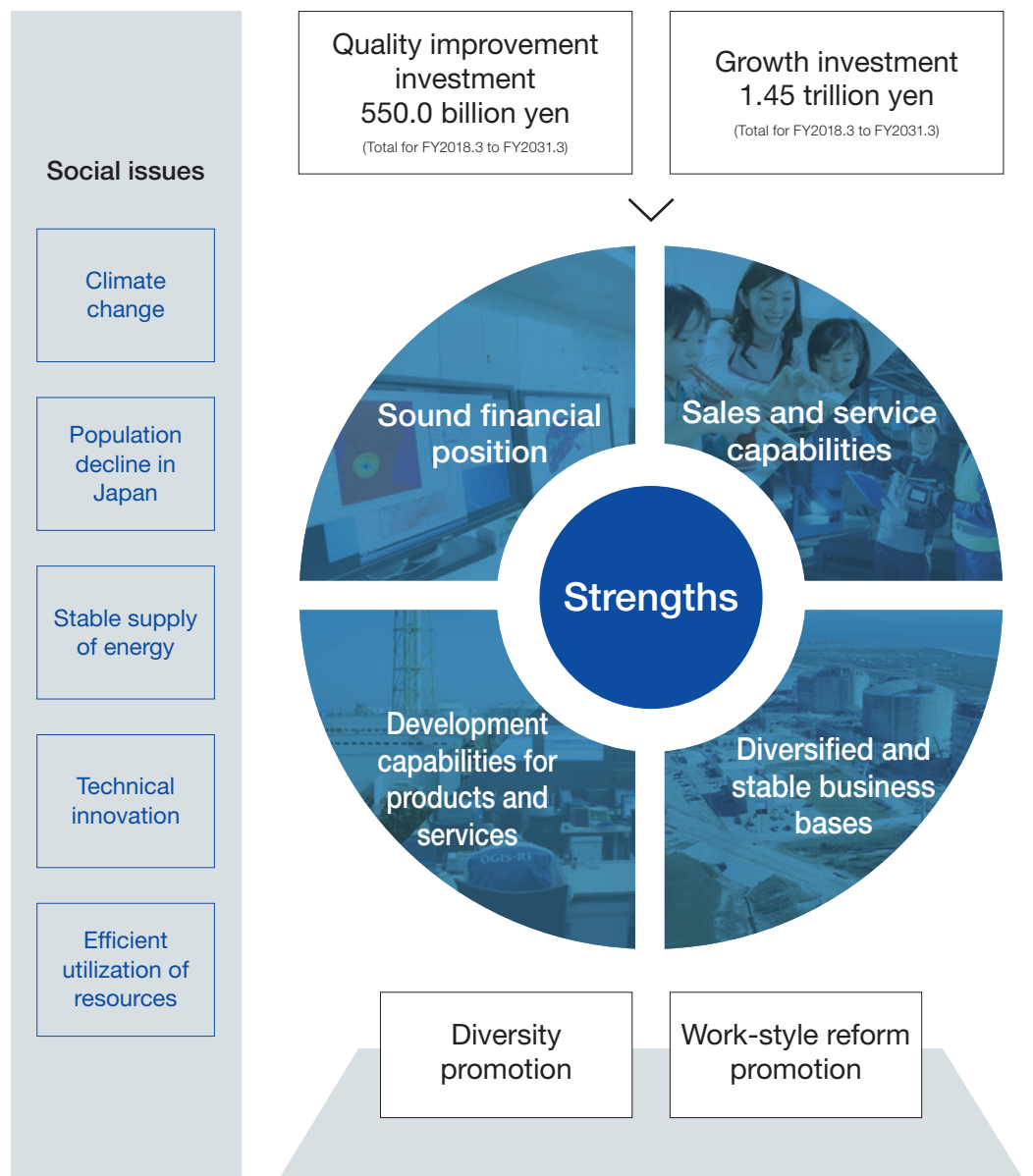


Value Creation Model

Dynamic and Innovative,
Genuine and Studious

What the
Daigas Group
Aims To Be

Daigas Group
powers
continuous
advancement in
consumer and
business life



Go beyond borders

Go beyond customer expectations

Always aim to provide services that go beyond customer expectations

Go beyond business boundaries

Expand business domains to contribute to the advancement of society, communities, and customers

Business domains

		
Domestic energy	International energy	LBS
P.20	P.28	P.32
1 Gas manufacturing and sales*	4 International upstream and trading	6 Real estate
2 Gas distribution	5 International middle and downstream	7 Materials
3 Electric power generation and sales		8 IT
9 New business fields and others		

* Includes equipment sales, service sales, LNG sales, etc.

Go beyond corporate boundaries

Actively promote alliances and M&A and broadly deploy businesses in Japan and overseas

Innovative energy and service provider



Creation of value for customers

Continuously meet customer expectations by creating services in diversified fields that contribute to higher levels of customer comfort, convenience, and security

Creation of value for society

Endeavor to ensure fairness and transparency in business activities and contribute to sustainable development of society and improvement of the global environment

Creation of value for shareholders

Based on a sound financial position, sustain long-term and stable growth and maximize corporate value

Creation of value for employees

Respect employees' individuality and support them so that they can carry out work with a sense of purpose and grow as individuals