

Osaka Gas Group is now Daigas Group
Challenges in New Business Areas



Daigas Group Management Principle

The Daigas Group Management Principle consists of What the Daigas Group Aims To Be, the Daigas Group Declaration and our Corporate Motto. The Daigas Group carries out its business activities based on the Daigas Group Management Principle.

What the Daigas Group Aims To Be

Daigas Group powers continuous advancement in consumer and business life

Daigas Group Declaration

Daigas Group is creating four values

The Daigas Group is committed to creating value primarily for customers, as well as for society, shareholders, and employees.

Corporate Motto

Service First

Editorial Policy

In Annual Report 2019, we pay particular attention to non-financial information in order to present how assets accumulated to date will lead to future value creation and realize sustainable growth to our stakeholders, which include shareholders and investors. We will continue to pursue further improvement of its content.

Forward-Looking Statements

These materials include forecasts on future performance, plans, and strategies, which are based on the judgment of the Group upon currently available information. Please note that actual financial results may differ from forecasts due to various factors. Factors that can affect actual financial results include economic trends in Japan, sharp fluctuations in exchange rates and crude oil prices, and extraordinary weather conditions.

Scope of This Report

Osaka Gas Co., Ltd. and its group companies

Period Covered

April 1, 2018, to March 31, 2019
*Matters on other periods are partially included.

Contents

Getting to Know the Daigas Group	Our Commitment	2
	Value Creation Model	4
	A Path of Growth	6
	Value Chain	8
	Message from the President	10
	Business Results	14
	Long-term Management Vision 2030 and Medium-term Management Plan 2020 "Going Forward Beyond Borders"	16
	Financial Data / Non-Financial Data	18
Daigas Group's Business	Domestic Energy Business	20
	International Energy Business	28
	Life & Business Solutions (LBS Business)	32
	Innovation / Technological Development	36
Daigas Group's ESG	Efforts to Realize Long-Term Management Vision 2030	40
	E Environment	41
	S Social	44
	G Governance	48
Financial Section	Summary of Consolidated Operating Results [Consolidated Financial Statements and Notes]	54
	Consolidated Balance Sheet	56
	Consolidated Statement of Income	58
	Consolidated Statement of Comprehensive Income	59
	Consolidated Statement of Changes in Net Assets	59
	Consolidated Statement of Cash Flows	60
	Notes	61
	Annexed Consolidated Detailed Schedules	82
	Independent Auditor's Report and Internal Control Audit Report	84
	Corporate Data	Group Companies
Company Data		87

Inclusion in SRI Indices

Osaka Gas was included in the following socially responsible investment (SRI) indices and an investment universe (candidates for inclusion in indices) as of June 2019.

Dow Jones Sustainability Indexes



FTSE4Good Index Series



ECPI world ESG Equity



MSCI ESG Indices



Ethibel Excellence register



Morningstar Socially Responsible Investment Index



MSCI Japan ESG Select Leaders Index



MSCI Japan Empowering Women Index



FTSE Blossom Japan Index



SNAM Sustainability Index

