

Message from Top Management



Osaka Gas Group: Taking Solid Steps Toward a Global Energy and Environment Businesses Group

To our shareholders and stakeholders:

Amid dramatic changes in the Japanese energy market brought about by the devastating natural disaster and the subsequent nuclear crisis in 2011, Osaka Gas Group has been working diligently to fulfill its responsibilities as an energy supplier. In the new market environment, requirements for energy supply by our customers and society at large have become more demanding with respect to safety, stability, economy and environmental friendliness.

As a leading supplier of natural gas in Japan, Osaka Gas recognises the greater role it has to play to meet the high expectations given to natural gas in achieving Japan's best energy mix and efficient energy utilisation. We are fully prepared to meet this challenge through extended and advanced use of this excellent fuel.

Taking advantage of skills and resources developed through the traditional energy business, the Osaka Gas Group continues to seek further growth in its core natural gas supply business and, at the same time, to diversify into environment and non-energy businesses as appropriate opportunities for growth are identified. Field of Dreams 2020, our long-term business vision, depicts us evolving into a group of companies operating in global energy and environment businesses in the future.

There is ample room for the Japanese energy business to grow both domestically and internationally, as Asian economies continue to drive the global economy and the Japanese economy appears to be moving out of a deflationary trend. On the other hand, we will face new challenges that arise from rapidly evolving and inter-dependent political systems and economies. Osaka Gas will continue to identify opportunities for growth in this uncertain business environment so that we can achieve our goals in our long-term business vision, Field of Dreams 2020. I firmly believe that our efforts will result in maximizing the value of the Osaka Gas Group for all our stakeholders.

Thank you for your continued support and encouragement.

July 2013



Hiroshi Ozaki
President